

**American Rescue Plan Act
State and Local Fiscal Recovery Funds**

July 31, 2023



Orange County, Florida 2023 Recovery Plan

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Executive Summary

On March 11, 2021, President Biden signed the \$1.9 trillion American Rescue Plan Act of 2021 (ARPA) to provide direct relief to Americans, contain the COVID-19 virus, and rescue the economy. ARPA contained an allocation of \$362 billion in state and local fiscal recovery funds to assist state and local governments in the recovery. Orange County’s direct allocation based on population is \$270.7 million. All ARPA funding has been received from the U.S. Department of Treasury. The deadline to obligate funds as required by federal law is December 31, 2024, and funds must be fully expended by December 31, 2026.

Orange County’s plan focused on bringing the COVID-19 pandemic under control; addressing the urgent needs of residents, families and neighborhoods hit hardest by the COVID-19 public health emergency; and making investments to provide economic recovery and 31.8/rebuilding. The Orange County Board of County Commissioners have approved five (5) area of focus to include business assistance, social and community services, health and public safety, infrastructure projects, and revenue recovery, that will be used to invest in areas that were heavily impacted by the pandemic.

The chart below is a summary of the current funding allocations for each of the focus categories. The specific programs and projects associated with the categories are described in further detail in this report. Further updates and information will be posted in Orange County’s website as progress is made throughout the coming years.

Funding Categories	Funding	Allocation
Business Assistance	\$31.3 Million	11%
Social and Community Services	\$63.8 Million	24%
Health and Public Safety	\$21.6 Million	8%
Infrastructure Projects	\$29.8 Million	11%
Revenue Recovery Investments	\$124.2 Million	46%
Total	\$270.7 Million	100%

Uses of Funds



\$31.3 million for Small Business Assistance & Economic Development, including:

- \$21.1 million for Small Business Grants
- \$4.2 million to assist with Nonprofit Technical Assistance Program
- \$3.0 million to provide micro-grants for Home-based Businesses
- \$3.0 million for grants to GIG workers



\$63.8 million for Social & Community Services, including:

- \$15.3 million for Childcare Services to aid in childcare, academic services, aid to high-poverty districts, healthy childhood services, and other programs
- \$15.3 million for Job Training to provide a suite of employment and retraining opportunities
- \$15.0 million to sustain Food Bank access through existing partnerships
- \$9.8 million for Homelessness to provide aid in rental assistance, eviction prevention, and other programs
- \$6.9 million for Adult and Youth Mental Health programs
- \$1.5 million as matching dollars to build a permanent operational headquarters for "IDignity"



\$21.6 million for Public Health and pandemic response, including:

- \$13.3 million to support vaccination and COVID-19 testing
- \$2.9 million to provide workers compensation for fire fighters and correctional officers who contracted COVID-19 as an occupational disease

- \$2.8 million for pandemic response safety costs such as personal protective equipment (PPE) and PPE warehouse improvements
- \$1.9 million will fund updates to the current electronic medical record system and manage county facilities
- \$500,000 for the expansion of the Orange Blossom Family Health (OBFH) at Ivey Lane
- \$150,000 to monitor COVID-19 through testing wastewater throughout Orange County



\$29.8 million for Infrastructure, including:

- \$13.2 million to convert septic tanks to gravity sewer systems in the Wekiwa and Pine Hills neighborhoods
- \$9.9 million to extend water service to the southwest portion of Bithlo Rural Area and two (2) residential streets in east Orange County, Frankel Street and Lake Downey Drive
- \$6.7 million for bridging digital divide in fixed and mobile broadband



\$124.2 million for Fiscal Sustainability & Core County Services, including: *

- \$35.0 million to partially fund the design and construction of the Fire Rescue Training Facility
- \$26.5 million for purchase of Fire and Public Works heavy and capital equipment
- \$13.1 million for land acquisition for Fire Station 32, Fire Station 31, construction of Fire Station 80, and EOC Renovations
- \$11.5 million to fund the construction of the new Mosquito Control facility
- \$9.0 million to fund the renovation of an existing building into the Innovation Lab
- \$8.3 million for Technology needs such as security enhancements, broadband literacy, mobile hotspots and tablets, digital infrastructure upgrades at community centers
- \$5.4 million for installation of a new Public Safety Radio Communications Tower

- \$3.9 million for the East Streets Drainage Improvements including two stormwater ponds
- \$3.5 million to update and provide new isolation cells throughout County Correctional Facilities
- \$2.0 million to replace radios for the OC Sheriff's Office that will reach the end of their useful life by 2023 - 2025
- \$1.9 million will support Cybersecurity Infrastructure for the Ninth Judicial Circuit Court - Clerk of Court
- \$1.7 million to provide Virtual Mental Health to county employees
- \$1.5 million to assist Art & Cultural Agencies that were affected by COVID-19
- \$600,000 to fund the construction of the Pine Hills – LYNX Transfer Station
- \$300,000 to fund a financial literacy program

**Items marked with asterisk are funded through the revenue loss provision of ARPA.*

Promoting Equitable Outcomes

Orange County created a plan to provide equitable outcomes to meet many areas of need throughout the county.

A. Goals

1. Business Assistance

- Aid businesses that have been impacted by the COVID-19 pandemic by providing grants to home and small businesses, which include minority owned businesses.
- Evaluate cash grants for GIG workers that didn't qualify for unemployment or Federal PPP.
- Provide nonprofit technical assistance to prepare local nonprofits to pursue partnerships with the county as well as other local municipalities.
- Provide minority and women business enterprise support to ensure seamless contracting procedures and outreach initiatives are in place to grow these businesses.

2. Social & Community Services

- Expand and create additional capacity to serve the homeless.
- Provide prevention, early intervention, and enhanced medical services for youth and adult mental health.
- Provide a suite of new employment and retraining opportunities for residents whose careers were negatively affected by the COVID-19 pandemic.
- Provide childcare funding for families not eligible for current School Readiness vouchers and focus on areas in high-poverty districts. Funding will expand access to childcare assistance by broadening the income eligibility threshold qualifying more families to receive enriching high-quality, low-cost childcare, and equitably distribute the funding so that the families and programs who most need it get the support. In addition, most childcare owners and providers are women of color operating childcare programs in Orange County's most overburdened and under-resourced communities, ensuring that Orange County's working poor families can access childcare in their community.
- Provide funding to Second Harvest Food Bank to provide food for those in the community that are unable to afford it.

3. Health & Public Safety

- Establish COVID-19 testing sites for residents to get tested for free if they feel they may have contracted the disease.
- Partner with the State Health Department on setting up vaccination sites.
- Procure the necessary personal protective equipment supplies for those in the community that may need supplies to staff safe from COVID-19.
- A new system to record patient health information, simplify the medication pass process, improve inventory accuracy, and reduce the number of interfaces needed to pass data. This will improve access to care for inmates served by Orange County Corrections Health as it will streamline current processes and improve outcome data.

4. **Infrastructure – Water and Broadbanding**

- Extending water mains to service areas in the county that don't have reliable water service.
- Assessing the county's broadband needs and capabilities with the goal to expand broadbanding in targeted rural areas and underserved neighborhoods that have no or unreliable access to the internet.

5. **Revenue Recovery Investments**

- Using funding to build new fire stations to serve the community.
- Using funding to replace Fire Rescue Engines and Public Works heavy equipment to be able to respond to emergencies timely.
- Allocated funding to build a new public safety radio tower to serve the west side of Orange County that is experiencing rapid growth.
- Purchasing the necessary technological security upgrades to ensure a safe county technology network.
- Looking to provide technology training and equipment to those in the community that are in need. As well as upgrading technology at the community centers.
- Utilizing some funding to enhance the County's Emergency Operations Center to provide necessary responses during emergencies.
- Assisting the Arts community with grants to those impacted greatly by the pandemic.

B. Awareness

1. Marketing programs on the Orange County website.
2. Working with community and charity organizations to communicate programs, such as the United Way of Central Florida,
3. Seeking feedback from the county's many advisory boards.
4. Orange TV and other media sources.
5. Mayor's weekly press conferences.
6. Board of County Commissioner Meetings.

C. Access and Distribution

1. Orange County will target the access of the programs being offered. Some of the programs will be available for electronic submission and others will be in person submissions. Systems will be developed to reach as many residents as possible in need for a particular program.
2. The county will be using established community organizations to run many of the social services programs to better target those in need.
3. The county will contract with private providers for business assistance and other programs to provide the necessary resources for access and distribution of resources.

D. Outcomes

1. The intended outcome of the programs is primary focused on closing gaps in business, social services, and infrastructure needs throughout the community.

2. The health and public safety goals are safety awareness through testing and a reduction in the number of COVID-19 cases through vaccinations.
3. Revenue recovery investment outcomes are focused on meeting needs that were impacted by the pandemic on county government’s resources.

Community Engagement

Orange County will use a variety of community engagement methods to reach the diverse residents of the community stated in the table below:

Web	Orange County’s website will serve as a platform through which the community and other stakeholders can find out about services being offered. This information will be available in English and Spanish.
Community Partnerships	Orange County will be working with the various community partners to push out the information for business assistance, social service programs, and public safety resources to reach those that need these services.
Social Media	The county will use the various social media platforms (Facebook, Twitter, Instagram) to communicate the services being offered by the county.
Prints & Flyers	For certain programs will be developing print material to explain programs and services that are being offered. This information will be available in English and Spanish.
Community Meetings	May hold community meetings with partnerships with County Commissioner to target various programs.
Press Releases	The Mayor and Commissioners will use the local media channels to explain the programs being offered and how to obtain those services.
Advisory Boards	Orange County will use advisory boards to help community programs especially for social services.

Labor Practices

The county will take all necessary affirmative steps to assure that minority businesses, women's business enterprises, and labor surplus area firms are used when possible. Affirmative steps will include:

- A. Placing qualified small and minority businesses and women's business enterprises on solicitation lists thereby assuring that small and minority businesses, and women's business enterprises are solicited whenever they are potential sources.
- B. Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women's business enterprises.
- C. Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women's business enterprises.

- D. Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce; and
- E. Requiring the prime contractor, if subcontracts are to be let, to take the affirmative steps listed above.

The county hereby establishes a minimum annual contract dollar participation goal of twenty-five (25) percent of contract dollars awarded to minority/women business enterprises for participation in the construction area. The twenty-five (25) percent goal applies to all construction related procurement. Fifty (50) percent of the total dollar value of supplies furnished by certified minority/women business enterprises will be counted toward the goals established for the project provided the supplier is not a manufacturer. If the minority/women business enterprise supplier also manufactured the goods, one hundred (100) percent of those dollars will be allotted toward the minority/women business enterprise goals. If a minority/women business enterprise prime contractor certifies that it will self-perform fifty-one (51) percent or more of the project with its own forces, it will not be required to comply with the minority/women business enterprise subcontracting goals. If the minority/women business enterprise prime contractor does not certify that it will self-perform at least fifty-one (51) percent of the project, then the minority/women business enterprise prime contractor must comply with the twenty-five (25) percent annual minority/women business enterprise subcontracting goal. Contract awards will count towards minority/women business enterprise subcontract participation only for subcontractors who are certified in a specific line of work or business for which a defined scope of work is sought at the time of bid or proposal opening. Only these minority/women business enterprise firms certified or recognized by the county will count towards the subcontracting goals. A prime contractor is not required to subcontract out work that it has historically and consistently performed with its own work force. For that portion that the prime contractor does not historically and consistently perform, the prime shall make a good-faith effort as defined herein, to utilize all available minority/women business enterprise. However, if after the award of bid, the prime contractor chooses to subcontract such work to a non-minority/women business enterprise firm, the prime contractor may face penalties. A business acting or that will act as broker, front, conduit or pass-through shall not be certified or recertified as a minority/women business enterprise, unless in the case of a broker the brokering service reflects normal industry practice and provides or will provide a commercially useful function. The compliance officer may revoke the certification of any minority/women business enterprise that is determined to be acting under these arrangements in connection with one (1) or more county procurement contracts, and contractors and subcontractors who create or knowingly participate in such arrangements shall be subject to the penalties enumerated in this division. The relevant market for which the county will recognize and calculate minority/women business enterprise participation will be as follows: (1) Construction - Orlando Metropolitan Statistical Area.

Use of Evidence

Orange County used evidence to determine many of the areas to focus its financial local recovery fund allocations.

- A. The Small Business Grant Program will focus on companies that were only able to obtain \$50,000 or less in the Federal PPP program loan. Under the PPP program, \$133B, or 25%, of PPP funding had gone to companies in economically disadvantaged areas known as HUB business zones and 27% went to businesses operating in low- and moderate-income neighborhoods according to the SBA. Many of these businesses couldn't secure loans until very late in the program. Setting a PPP threshold will ensure that the Small Business Grant Program will reach the companies that received the least amount of assistance previously.
- B. Cash grants for GIG workers (independent contractors who typically do short-term work for multiple clients) that couldn't obtain unemployment or qualify for PPP. According to the US Chamber of Commerce, 1 in 10 workers utilize GIG work as their primary source of income. Many don't receive benefits due to the structure of these types of jobs. Examples of GIG workers include Freelancers, rideshare drivers, food delivery drivers, creative workers, web designers, bartenders, actors, musicians, etc.
- C. A project, titled "Breakthrough" fosters access to a network of evidence-based clinical services for youth ages 9 to 16 with two (2) or more involuntary psychiatric hospitalizations. Family navigation services are provided to each youth/family, in the community for approximately 18 to 24 months, based on the needs of the family. Embrace Families, the lead Child Welfare Organization for Orange County, employs the Family Navigators and manages the pool of funds for family financial assistance. Two (2) additional Navigators will be hired for this project and will serve 40 families per year.
- D. People living without basic shelter are at high risk for COVID-19 infection due to limited access to the preventive measures recommended by (CDC), including handwashing, home isolation, avoiding high touch surfaces, and rapid access to health care to help prevent an outbreak. Funding will include an expansion of homeless outreach to outer areas of Orange County and will include case management, connection to medical, mental health and housing resources. Outreach to the more rural settings of Orange County has been identified as gaps in the continuum of care in the homeless system. Services are rooted in evidence-based practices.
- E. According to the Administration for Children and Families, one (1) in six (6) childcare jobs have been lost during the pandemic, and turnover rates for childcare workers is high. The inability of providers to recruit and retain a high-quality workforce disrupts the stable relationships between children and providers that is important to child development and wellbeing. Funding will provide financial relief to childcare providers to help defray unexpected business costs associated with the pandemic, and to help stabilize their operations so that Early Head Start centers may continue to provide care as they have faced increase in staff turnover and a more competitive job market during the pandemic.
- F. During the COVID-19 public health emergency, food insecurity grew exponentially. Second Harvest of Central Florida reports that food distribution exceeded the prior year by over 1 million pounds per month. Funding will provide support for Bring Hope Home, Mobile Drop and expand partner feeding capacity building. Bring Hope Home provides both fresh produce

and non-perishable food items delivered to the homes of seniors, homebound individuals, people with a disability and those in the high-risk group for contracting coronavirus. Mobile Drop provides fresh produce and other nutritious food through feeding programs in Orange County. The Partner Feeding Capacity Building project will increase the flow of fresh fruit and vegetables from Florida farmers and other sources by expanding refrigeration capacity.

- G. Expansion of community mental health and identified gaps in the current available mental health services in Orange County. All these services are rooted in evidence-based practices.
- H. Expansion of homeless prevention and diversion for Orange County residents. Even with a temporary moratorium on evictions, the number of families and individuals seeking rental assistance because of loss of employment or lack of employment and loss of housing due to COVID-19 has increased. Rapid Rehousing, an evidence-based intervention, will provide short-term case management and assistance to families and individuals.
- I. Expansion of use of evidence-based practices in education settings for children/youth in Orange County experiencing social, emotional, and mental health distress that has been exacerbated by COVID-19. Researchers from the University of Central Florida will rigorously evaluate the effectiveness of services and related youth and family outcomes utilizing evidence based assessment tools such as CDI2- Clinical Depression Inventory 2 (age 7 and above); CBCL – Child Behavior Checklist- preschool and school aged (parent) and Youth Self Report (YSR) (age 11 and 12) and Teacher Report Form (TRF) (Teacher), the LSDQ- Loneliness and Social Dissatisfaction Questionnaire; and LACA - Loneliness and Aloneness Scale for Children and Adolescents.
- J. To connect all single-family homes in the project area to gravity sewer and eliminate existing septic systems. Installing traditional gravity sewer systems in neighborhoods with existing septic systems is a way to aid the ailing springs and reduce nutrients by transmitting wastewater to a treatment facility where the contaminants are removed. Evidence documented in the Wekiwa Spring and Rock Springs Basin Management Action Plan, adopted in 2018, specified that septic systems represent 29% of estimated nitrogen loading to groundwater.
- K. County resources will track evidence-based outcomes together with the non-profit partners. No funds are expected to be used for this purpose on this project. Charter Communications will provide monthly data on the sign-up rate of the 1,399 households. The program will list the number of households and the number of households that utilize the Affordable Connectivity Program.

Performance Report

Orange County has utilized the American Rescue Plan Act funding to continue to bring the COVID-19 pandemic under control and address the needs of the residents, families and neighborhoods disadvantaged and impacted by the COVID-19 public health emergency by successfully accomplishing the following:

- A. Small Business program has focused on partnering with multiple local agencies to assist small businesses with grants that can be used towards rent or mortgage, payroll, utility costs or safety improvements tied to the COVID pandemic. Partnerships are being formed to

implement nonprofit technical assistance to prepare local nonprofits for the ability to work with the county as well as other local municipalities.

- B. All efforts have begun to expand and create social and community services to serve the homeless and those residents in need of prevention, early intervention, and enhanced mental health services. To address the food insecurity the county has partnered with Second Harvest Food Bank to provide support for mobile drops and to expand local partner feed capacity building.
- C. To address the health and public safety of the residents, created by the COVID-19 emergency health pandemic, testing sites were strategically positioned throughout the county to provide free testing for those who felt they may have contracted the disease. Multiple vaccination sites were established in conjunction with the State Health Department. The county has secured the necessary personal protective equipment supplies to respond to the community's needs to help residents to stay safe.
- D. Projects are underway to address the county's broadband infrastructure needs. It is the county's intent to have broadband installations placed in marginalized residential areas of the county and it is expected that these same residents, who were adversely affected by the COVID-19 pandemic, would benefit the greatest. The project will provide gigabit capable broadband to 1,399 unserved homes in Orange County. The key performance indicators are the number of households subscribing to broadband and the number of households subscribing to Affordable Connectivity Program. Demographic data is not being gathered for privacy reasons. Construction is expected to begin with the first installation to be in Spring 2024.
- E. In an effort to provide reliable water service to the residents of orange county, projects are in design to extend water service to the south-west portion of Bithlo rural area and to sections of east orange county. As the project progresses, community meetings will be held, and an email address will be provided for public comments.
- F. To aid the county in fiscal sustainability and ensure continued core county services, multiple revenue recovery investments are underway. Land acquisition for Fire Station #32 new building was finalized in March 2023 with the primary goal of replacing a leased space with county owned property to provide continuity of Fire and EMS services. The new construction of a 3-Bay Fire Station to replace the existing outdated and prefabricated metal Fire Station #80 is underway. The project is scheduled to be substantially completed by Summer 2023. A purchase agreement for the purchase of a parcel to build permanent Fire Station #31 is in progress. The current lease is set to expire in less than five (5) years. The new station will continue to provide Fire and EMS emergency services to the community in the Dr. Phillips area.

Project Inventory

PUBLIC HEALTH

PROJECT 8621: COVID-19 Vaccination

FUNDING AMOUNT: \$3,292,640

PROJECT EXPENDITURE CATEGORY: 1.1;
COVID-19 Vaccination

MANAGING DEPARTMENT: Health Services

PROJECT STATUS: Completed

PROJECT OVERVIEW

Funding supported continued COVID-19 vaccination efforts for Orange County residents in order to contain and mitigate the spread of COVID-19. Orange County offered COVID-19 vaccines at no cost throughout the community to decrease the spread of COVID-19. To promote equitable outcomes, the county established several vaccination sites in and near qualified census tracts. This is made possible with the collaboration of the Florida Department of Health in Orange County and was designed to debunk vaccine myths, highlight trusted voices in the community, and encourage residents to get vaccinated and become advocates.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The county has expanded its services through this funding to include COVID-19 vaccinations for inmates at Orange County Jail in order to prevent the spread of COVID-19 within the jail population. The last vaccination efforts at the Orange County jail were in October 2022.

Output Measures

- Points of access for vaccination in Qualified Census Tracts.
- Vaccination rate for eligible residents.

Outcome Measures

- Number of vaccinations.
- Increased vaccination rates in qualified census tracts.

PROJECT 8620: COVID-19 Testing

FUNDING AMOUNT: \$10,016,472

PROJECT EXPENDITURE CATEGORY: 1.2;
COVID-19 Testing

MANAGING DEPARTMENT: Health Services

PROJECT STATUS: More than 50%
completed

PROJECT OVERVIEW

Orange County conducted COVID-19 testing throughout the community to identify positive cases and mitigate the spread of COVID-19. Testing was offered at no cost seven days a week from 9am to 5pm in or near qualified census tracts. Testing continues at Orange County Jail in order to identify and mitigate COVID within the jail population.

Through our public awareness campaign to ensure residents are informed of the multiple testing options offered throughout the county, we can identify positive cases and mitigate the spread of COVID-19.

USE OF EVIDENCE

Evidence-based Intervention Amount: No

PERFORMANCE REPORT

The county has expanded its services through this funding to include COVID-19 testing for inmates at Orange County Jail.

Output Measures

- Testing availability.
- Positivity rates.

Outcome Measures

- Number of tests completed.
- Decreased transmission rates.

PROJECT 8654: Utilities COVID-19 Wastewater Testing

FUNDING AMOUNT: \$150,000

PROJECT EXPENDITURE CATEGORY: 1.3; COVID-19 Contact Tracing

MANAGING DEPARTMENT: Utilities

PROJECT STATUS: Completed

PROJECT OVERVIEW

Funds supported the Orange County Utilities department for the purpose of partnering with different labs to analyze wastewater for COVID-19 gene copies and variants.

The Utilities Department oversaw wastewater treatment for three (3) service areas representing around 870,000 citizens and visitors. Data collected from wastewater samples was incredibly effective in determining viral spread throughout the county due to the number of residents served by Orange County's wastewater management system. The wastewater samples reflected both symptomatic and asymptomatic residents upon infection, alerting Orange County to potential spikes four to 10 days before positive case numbers reflected changes within the community and allowed county leadership to decide on

actionable measures to benefit the community.

Orange County opted to expand its contract with one of the labs, GT Molecular, to broaden results and expedite turnaround. The agreement with GT Molecular totaled \$149,345. Additionally, Orange County partnered with a local academic institution, the University of Central Florida, to test 80 samples for an additional \$24,000. By partnering with multiple labs, Orange County was able to ensure accuracy, broaden testing ability, and highlight the use of this technology as a public health tool.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

Output Measures

- Number of samples tested by different labs.

Outcome Measures

- Allocating resources to service areas with the highest levels of infection.
- Overcoming data gaps due to home testing.

PROJECT 8622: Personal Protective Equipment

FUNDING AMOUNT: \$450,000

PROJECT EXPENDITURE CATEGORY: 1.5;
Personal Protective Equipment

MANAGING DEPARTMENT: Health Services

PROJECT STATUS: Less than 50% completed

PROJECT OVERVIEW

The Orange County Health Services Department utilized funding to purchase personal protective equipment (PPE) such as hand sanitizer, masks, and gloves. The Health Services Department will supply PPE for distribution at different community events throughout the county and directly to community partners.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

Output Measures

- Quantity of PPE distributed.

Outcome Measures

- Decreased transmission rates.

PROJECT 8656: Risk Management Claims &
Other Medical Expenses for COVID

FUNDING AMOUNT: \$2,900,000

PROJECT EXPENDITURE CATEGORY: 1.6;
Medical Expenses (including Alternative
Care Facilities)

MANAGING DEPARTMENT: County
Administration – Risk Management

PROJECT STATUS: Completed

PROJECT OVERVIEW

Funding was utilized to cover costs that occurred to the county medical plan and works compensation plan directly related to COVID-19. Directly related to First Responders, this project provided workers compensation benefits for COVID-19 positive fire fighters and correctional officers who contracted COVID-19 as an occupational disease. Over 680 fire fighters and correctional officers contracted COVID-19 during the pandemic. These individuals were required to remain on the job in close contact with COVID-19 patients and inmates. These funds were used to reimburse the Orange County self-insurance fund for these medical and lost time costs.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

Output Measures

- Number of fire fighters and correctional officers who contracted COVID-19 and the overall payments made on those claims.

PROJECT 8611: Adult Mental Health
Community Expansion

FUNDING AMOUNT: \$5,477,250

PROJECT EXPENDITURE CATEGORY: 1.12;
Mental Health Services

MANAGING DEPARTMENT: Community and
Family Services

PROJECT STATUS: Less than 50% completed

PROJECT OVERVIEW

Funding will include an expansion of community mental health and identified gaps in the current available mental health services in Orange County. All these services are rooted in evidence-based practices. These gaps would include the following projects that will address mental health concerns that have been exacerbated by COVID-19:

- Peer Respite for Mental Health.
- Peer Respite for the Homeless with Mental Health.
- Certified Peer Respite Training.
- Increase of Outpatient Mental Health Services.
- Mental Health Care for LGBTQ+ Community.
- Pediatric Psychiatric Services.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The impacted Class of this project is Residents of Orange County who are low-income, defined as having a household income of 185% or less of the most current federal poverty guidelines, or who have otherwise suffered due to: 1. A financial COVID-19 related impact and 2. Homelessness or 3. Imminent risk of homelessness. Residents of Orange County with household incomes above 300% of the most current federal poverty guidelines shall not be considered members of the Impacted Class without prior written approval of the County Agreement Liaison.

Output Measures:

- 552 individuals served (unduplicated).
- Peer Respite for Mental Health.
- Peer-led interview assessment.
- Number of individuals connected to services.
- Number of 1:1 Peer session held.
- Group activities attendance.

Peer Respite for the Homeless with Mental Health

- Number of clients assisted with employment services.

- Number of individual peer group sessions activity.
- Number of substance abuse support group activity.
- Number of clients benefited from Mental Health counseling.
- Number of clients referred to other community services.

Increase of Outpatient Mental Health Services and Care Coordination

- Number of individuals received counseling.
- Number of participants in group counseling and activities.
- Number of individual access peer services.
- Number of individual access 24-hours Crisis services.

Mental Health Care for LGBTQ+ Community

- Number of individuals received counseling.
- Number of couples received counseling.

Pediatric Psychiatric Services

- Number of minor patients screened by pediatric primary care that are identified as needing further mental or behavioral health care.
- Percent of minors referred to outpatient psychiatry practice who are experiencing an acute mental health crisis.
- Number of minors referred to ED Mental Health Navigators that received follow

up phone calls at 30-60- and 90-days intervals.

- Number of minors that were navigated to appropriate and timely care.
- Number of minors that received gap coverage based on income criteria.

Outcome Measures:

- Reduction in deep end, inpatient mental health services.
- Participants will report overall improved mental health.

PROJECT 8608: Expansion of Community Substance Abuse Services

FUNDING AMOUNT: \$1,000,000

PROJECT EXPENDITURE CATEGORY: 1.13; Substance Use Services

MANAGING DEPARTMENT: Community and Family Services

PROJECT STATUS: Less than 50% completed

PROJECT OVERVIEW

Funding will support an expansion of community substance abuse services and identified gaps in the current available substance abuse services in Orange County. All of these services are rooted in evidence-based practices. These gaps would include the following projects, in collaboration with a public provider, that will address substance abuse concerns that have been exacerbated by COVID-19:

- Expansion of Medicated Assistance Treatment (MAT) for adults.
 - Includes case management, therapy, and medication management.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The impacted Class of this project is Residents of Orange County who are low-income, defined as having a household income of 185% or less of the most current federal poverty guidelines. Residents of Orange County with household incomes above 300% of the most current federal poverty guidelines shall not be considered members of the Impacted Class without prior written approval of the County Agreement Liaison.

Output Measures:

- Number and demographics of individuals served (unduplicated).

Outcome Measures:

- Reduction in deep end, inpatient services, and substance use.
- Participants will report overall improved health.

NEGATIVE ECONOMIC IMPACTS

PROJECT 8614: Food Bank

FUNDING AMOUNT: \$15,000,000

PROJECT EXPENDITURE CATEGORY: 2.1;
Household Assistance: Food Programs

MANAGING DEPARTMENT: Community and
Family Services

PROJECT STATUS: More than 50%
completed

PROJECT OVERVIEW

Funding will provide support for Bring Hope Home, Mobile Drop, and to expand the Partner Feeding Capacity Building program. Bring Hope Home provides fresh produce and non-perishable food items delivered to the homes of seniors, homebound individuals, the disabled and those in the high-risk group for contracting coronavirus. Mobile Drop provides fresh produce and other nutritious food through feeding programs in Orange County. The Partner Feeding Capacity Building project will increase the flow of fresh fruit and vegetables from Florida farmers and other sources by expanding refrigeration capacity. The funds would be deployed in a manner that effectively enables Orange County partner agencies to access food for their

feeding programs at no cost to them paired with direct home delivery to Orange County residents unable to access the food pantries. There will also be an emphasis on communities of color.

Project Website

www.feedhopenow.org

USE OF EVIDENCE

Evidence-based Intervention: Yes

Evidence-based Intervention Amount: \$12 million

The subrecipient for the Bring Hope Home program shall maintain a 75% or greater delivery rate for all registered participants. The Subrecipient for the Mobile Food Drop program shall distribute 75% or greater of the available food boxes. The Subrecipient for the Capacity Building projects shall demonstrate the difference between the capacity of partner agencies before the enhancements and after.

Project Goals with Evidence in Mind

The goal for the Bring Hope Home program is to maintain a 75% or greater delivery rate for all registered participants. The Mobile Drop program shall distribute 75% or greater of the available food boxes and the Capacity

Building program shall demonstrate the difference between the capacity of partner agencies before the enhancements and after.

PERFORMANCE REPORT

Bring Hope Home (BHH), Food Distribution, and Mobile Food Drops have started to distribute food to affected families. The programs have ongoing marketing and outreach efforts to provide awareness, determine drop locations and establish a timeline for distribution. Over 11,000 individuals were provided food through Bring Hope Home. Under the direction of Second Harvest Food Bank of Central Florida, 7,615,372 pounds of food were provided for the Mobile Food Distributions.

Output Measures:

- Between 10,000 – 20,000 Number of meals provided pounds of fruit, vegetables, and dry goods are distributed to the communities where low-income individuals reside.
- 19,712 households received food relief
- Program provides food to 235 Orange County feeding programs.

Outcome Measures:

- 99.96% (24,071 boxes of 24,080 boxes) delivered.
- 93.08% (7,615,372 lbs. of 8,181,411.87 lbs.) delivered via Mobile Food Drop; remainder delivered to partner agency pantry programs.
- Capacity Building projects provided 35 fridges/freezers to partner agencies, Fridges: seven (7) 1-door, three (3) 2-door, seven (7) 3-door; Freezers: five (5) 1-door, eight (8) 2-door, and five (5) 3-door. This provided an increase of 1,170 cubic feet (estimated) in cooling space for fresh produce and protein at partner agencies. Also included were four (4) pallet jacks, five (5) shelving units, 12 tablets, two (2) laptops, and two (2) printers.

PROJECT 8606: Homeless Diversion/
Prevention – Rental Assistance

FUNDING AMOUNT: \$1,668,915

PROJECT EXPENDITURE CATEGORY: 2.2;
Household Assistance: Rent, Mortgage, and
Utility Aid

MANAGING DEPARTMENT: Community and
Family Services

PROJECT STATUS: More than 50%
completed

PROJECT OVERVIEW

Funding will support an expansion of homeless prevention and diversion for Orange County residents. Even with the temporary moratorium on evictions that was in effect, the number of families and individuals seeking rental assistance because of loss of employment or lack of employment and loss of housing due to COVID-19 increased. Rapid Rehousing, an evidence-based intervention, will provide short-term case management and assistance to families and individuals.

- Homeless Outreach
 - Short term rental assistance for new moves following loss of prior dwelling.
 - Utility Assistance.
 - Rental Deposits.

- Connect to COVID testing and vaccines.
- Engage homeless individuals.
- Work alongside Law Enforcement agencies to identify rural homeless encampments.
- Documented all activities in Homeless Management Information System (HMIS).
- Continued follow up on housing.
- Provider is Coalition for the Homeless; contracted period 02/01/2023 – 01/31/2024.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The impacted Class of this project is Residents of Orange County who are low-income, defined as having a household income of 185% or less of the most current federal poverty guidelines, or who have otherwise suffered due to: a financial COVID-19 related impact and homelessness or imminent risk of homelessness. Residents of Orange County with household incomes above 300% of the most current federal poverty guidelines shall not be considered members of the Impacted Class without prior written approval of the County Agreement Liaison.

Output Measures:

- 87 individuals served (unduplicated).
- Average cost of assistance.
- Number of individuals/families that were placed in bridge housing.
- Number of individuals/families that exited into permanent housing.
- Number of individuals/families benefited from financial assistance.
- Number of clients entered HMIS system.

Outcome Measures:

- Number of participants diverted from homelessness.
- Number of participants admitted to shelter.

PROJECT 8612: Job Training and Retraining

FUNDING AMOUNT: \$15,300,000

PROJECT EXPENDITURE CATEGORY: 2.10; Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

MANAGING DEPARTMENT: Community and Family Services

PROJECT STATUS: Completed

PROJECT OVERVIEW

LevelUp Orange provides re-training for Orange County residents whose jobs were eliminated, or hours were significantly reduced due to the impact of COVID-19, into new career paths of similar or higher wages. The program offers individuals opportunities to increase their skills level (“upskill”) for higher wage prospects within pandemic affected industries as well as create opportunities to connect workers with emerging industries.

LevelUp Orange has provided effective outreach and engagement efforts to both residents and potential employers about the available re-training programs including internship and employment placement. The

program’s focus of building and expanding emerging career training programs in alignment with large local employer vacancies and/or skill needs; enable the broadest representation of residents to be eligible for these programs (i.e. individuals with criminal records; residents with physical disabilities, military Veterans, etc. will be able to enter the local workforce); and make available resources which residents can use to find re-training programs and ensuing job opportunities in close proximity to their home.

Additionally, the program has extended career exploration to youth through the Mayor Demings County Showcase, offering industry growth awareness in the public sector as well as begun learning science and data analysis of industry gaps and high growth potential within emerging industries in Orange County. Service delivery is rendered by the team’s Career Coaches, Neighborhood Navigators and Business Consultants. Since the program’s launch in May 2022, the program has served 1,939 Career Seekers.

Project Website

<https://www.careersourcecentralflorida.com/level-up-orange/>

USE OF EVIDENCE

Evidence-based Intervention: Yes

The LevelUp Orange Project aims to utilize aggregate data gathered from the industry gap analysis conducted by Quantum Improvements Consulting coupled with focus group data from local community residents integral in providing additional insight to gaps in accessibility and sustainable financial stability through employment in high growth industries. Data collected will be integral in the development of workforce strategies designed to identify career pathways and existing opportunities in emerging industries, mitigating barriers for residents in low-income communities and specialized populations including: justice involved, Veterans and individuals with unique abilities. Program evaluation is conducted through the assessment of program progress, completion, and employment placement for participants.

Evidence-based Intervention Amount:

The LevelUp Orange project has \$2.3 million allocated towards evidence-based interventions and implementation.

Project Goals with Evidence in Mind

The LevelUp Orange Project aims to utilize aggregate data gathered from the industry gap analysis conducted by Quantum Improvements Consulting coupled with focus group data from local community residents integral in providing additional insight to gaps in accessibility and sustainable financial stability through employment in high growth industries

PERFORMANCE REPORT

Output Measures:

- Outreach to a minimum of 8,000 residents.
- Provide workforce services to a minimum of 2,500 residents, improving access to career, training, and employment information.
- Provide employment placement for 1,600 students.
- 800 residents will earn hourly wages of \$15+ per hour.

Outcome Measures:

- 80% of those in workforce services will complete programming.
- 80% of residents will become employed.
- 50% will earn hourly wages of \$15 per hour or more.

- A minimum of three (3) new post-secondary programs utilizing modeling and simulation technology.

Key Performance Indicators:

- Resident Outreach: 36,587
- Provision of Workforce Services and Workforce Engagement: 1,939
- Employment Placement: 746
- Residents earning \$15+ p/hr: 644

Mandatory Performance Indicators:

- Number of workers enrolled in sectoral job training programs: 660
- Number of workers completing sectoral job training programs: 151
- Number of people participating in summer youth employment programs: 30

PROJECT 8616: Mental Health - Healthy Childhood Env: Child Welfare System “Breakthrough”

FUNDING AMOUNT: \$500,000

PROJECT EXPENDITURE CATEGORY: 2.13; Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System

MANAGING DEPARTMENT: Community and Family Services

PROJECT STATUS: Less than 50% completed

PROJECT OVERVIEW

Funding will be used to improve access to community-based services for youth and families involved in or at risk of involvement in Child Welfare systems due to recurrent psychiatric hospitalizations by providing “Family Navigators” (peer support service) and need-based financial assistance. The need and demand for these types of services and interventions has been exacerbated by COVID-19. [The Kaiser Family Foundation published “The Pandemic’s Impact on Children’s Mental Health” article on May 26, 2021, reviewing recent research findings to draw attention to worsening mental health outcomes among children and adolescents during the pandemic, looking closely at

those who are at higher risk for negative mental health impacts].

The project “Breakthrough” fosters access to a network of evidence-based clinical services for youth ages 9 to 16 with two (2) or more involuntary psychiatric hospitalizations. Family navigation services are provided to each youth/family, in the community for approximately 18 to 24 months, based on the needs of the family. Embrace Families, the lead Child Welfare Organization for Orange County, employs the Family Navigators and manages the pool of funds for family financial assistance. Two (2) additional Navigators will be hired for this project and will serve 40 families per year.

USE OF EVIDENCE

Evidence-based Intervention: Yes

Researchers from the University of Central Florida will continue to rigorously evaluate the effectiveness of services and related youth and family outcomes.

The project goals are to improve access to evidence-based services for under-served populations based on race, ethnicity, and income, along with improving youth and

family functioning. The provider assisting with this project is Embrace Families. Their current contract period is 01/01/2023-12/31/2023.

PERFORMANCE REPORT

The impacted Class of this project is Residents of Orange County who are low-income, defined as having a household income of 185% or less of the most current federal poverty guidelines, or who have otherwise suffered due to: a financial COVID-19 related impact and homelessness or imminent risk of homelessness. Residents of Orange County with household incomes above 300% of the most current federal poverty guidelines shall not be considered members of the Impacted Class without prior written approval of the County Agreement Liaison.

Output Measures

- 37 youth and families served.
- Number of youth and families with increased access to evidence-based practices.
- Number of youth and families receiving need based financial assistance.

Outcome measures

- Improved family functioning.
- Decreased parental stress.
- Diversion from child welfare/families remain intact.
- Reduction in psychiatric hospitalizations.
- Improved mental health functioning for youth.

Key Performance Indicators

- Number of families assisted by the Family Support Navigator (FSN).
- Number of families that can access services/support within 30 days of referral.
- Number of families received financial assistance and/or information and referral for pro-social or other household stabilizing activities.

PROJECT 8613: Children Services

FUNDING AMOUNT: \$564,756

PROJECT EXPENDITURE CATEGORY: 2.14;
Education Assistance: Early Learning, 2.37
ARP-SCS Children Svc – Healthy Childhood:
Other

MANAGING DEPARTMENT: Community and
Family Services

PROJECT STATUS: More than 50%
completed

There are two (2) sub-projects funded within
Children Services: Early Learning and the
Central Florida Diaper Bank.

PROJECT OVERVIEW: Early Learning

Funding will expand access to childcare
assistance by recruiting and retaining
qualified staff to provide enriching high-
quality, low-cost Early Head Start services to
residents of Orange County, Florida. Our
revised strategy is to attract potential early
childhood educators due to lack of
participation or incompleteness of those
enrolled in either the Department of
Children and Families (DCF) or the
Infant/Toddler Child Development Associate
(CDA) tract. We are now bringing on
substitute teachers and having them
complete their 45 hours (if they need it)

prior to substituting in our classrooms. If the
substitute does not have the DCF hours, we
are allowing them to take the courses while
on the clock. We are also encouraging our
substitute candidates to enroll in the next
cohort of students in the CDA course
subcontracted with the Early Learning
Coalition of Orange County. DCF 45 hours
can be completed at any time, however the
CDA course is structured and is only offered
every 3 months. We will continue to reach
out to the community and parents with the
opportunity to receive this coursework free
of charge to participants.

Program Website

<https://4cflorida.org/>

USE OF EVIDENCE

Evidence-based Intervention: Yes

Evidence-based Intervention Amount:
\$299,320

The subrecipient will execute a marketing
and outreach campaign to increase
awareness among Orange County residents
of the opportunity to receive scholarships
for the mandated course offerings. They
shall determine the eligibility status of

applicants desiring to participate in the programs along with administering the trainings to eligible program participants. The subrecipient will purchase and distribute supplies/materials to providers that demonstrate a need for the supplement based on budget deficits that were caused by the Pandemic or require receipts from childcare providers purchasing PPE.

PERFORMANCE REPORT

Output Measures

- 32 students enrolled in the DCF 45-hours, and 11 students enrolled in the current CDA program.

Outcome Measures

- 11 students who have completed the DCF 45-hours and 3 students who have completed the first round of the CDA program.

Key Performance Indicators

- Twelve People have applied for a substitute position or are in the interview process.

Mandatory Performance Indicators

- Since this is an initiative to bring more staff that are qualified to the childcare profession, no data is provided for this

indicator. 4C only provides Early Head Start services in Orange County, which are pregnant moms-age 3 children.

PROJECT OVERVIEW: Central Florida Diaper Bank

The Central Florida Diaper Bank provides community-based family support services to pregnant and parenting families. Programming is designed to help them to identify where improvement is needed and to obtain assistance with respect to matters such as child development, family budgeting, coping with stress, health, and nutrition.

Information and referral services will be provided to encourage the healthy growth, nutrition, and development of children age newborn to three. The provision of basic essentials will be afforded to eligible families who are experiencing Social Determinants of Health that may hinder their ability to provide basic essentials for their children.

Program Website

<https://centralfloridiaperbank.org/>.

USE OF EVIDENCE

Evidence-based Intervention: Yes

Evidence-based Intervention Amount:
\$192,462.60

The goal of the project is to provide community-based family support services to parents or legal guardians of children ages 0-3 years old. The Central Florida Diaper Bank (CFLDB) program uses evidence-based interventions. Through the program we aim to lower risk factors associated with infant mortality and poor developmental outcomes.

Our evidenced-based approach uses the Partners for a Healthy Baby (PHB) model which is a research-based, practice-informed curriculum developed by Florida State University. It has been used in several evidence-based programs that have achieved positive outcomes as documented in numerous studies. The curriculum is unique in that it addresses issues of child health and development within the context of the multifaceted needs of expectant and parenting families.

Project Goals with Evidence in Mind

To provide access to essential childcare resources (i.e., diapers, wipes, etc.), facilitate engaging parent education

workshops that focus on topics ranging from coping with stress and family budgeting to infant nutrition and safe sleep, provide information and linkages to other community resources such as rent/housing, healthcare, employment training, childcare, and more.

PERFORMANCE REPORT

Output Measures

- Number of individuals served.

Outcome Measures

- Participants will increase their knowledge of community resources.
- Participants will increase their competence in parenting abilities.

PROJECT 8610: Homelessness-Housing Support: Unhouse Person

FUNDING AMOUNT: \$2,803,835

PROJECT EXPENDITURE CATEGORY: 2.16; Long-term Housing Security: Services for Unhoused Persons

MANAGING DEPARTMENT: Community and Family Services

PROJECT STATUS: Less than 50% completed

PROJECT OVERVIEW

Funding will support an expansion of homeless outreach to outer areas of Orange County and will include case management, connection to medical, mental health and housing resources. Outreach to the more rural settings of Orange County has been identified as gaps in the continuum of care in the homeless system. Services are rooted in evidence-based practices. These gaps would include the following projects that will address homelessness, medical risk and mental health concerns that have been exacerbated by COVID-19:

- Homeless Outreach:
 - Work alongside Law Enforcement agencies to identify rural homeless encampments.
 - Engage homeless individuals.

- Connect to COVID testing and vaccines.
- Continued follow up on housing.
- Bridge housing/Short term rental assistance for new moves following loss of prior dwelling.
- Utility Assistance.
- Rental Deposits.
- Documented all activities in HMIS.
- Provider Samaritan Resource Center Contracted Y23-2403 service period 04/01/2023 – 03/31/2024. Matthews Hope expected start date 08/01/2023 – 07/31/2024.
- Case Management at Drop-in Center in East Orange County.
 - Provide case management staff to connect the homeless that use the current center to medical, mental health, and housing resources.
 - Document on Homeless Management Information Services.
 - Provider is Samaritan Resource Center contract Y22-2407 service period 12/03/2021 – 03/03/2023 ended.
- Navigation/ Mobile Showers
 - Provide case management staff to connect individuals using the Mobile

Shower Unit to medical, mental health, and housing resources.

- Document on Homeless Management Information Services.
- Provider is Clean the World contract period is 12/01/2021 – 11/30/2023.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The impacted Class of this project is Residents of Orange County who are low-income, defined as having a household income of 185% or less of the most current federal poverty guidelines, or who have otherwise suffered due to: a financial COVID-19 related impact and homelessness or imminent risk of homelessness. Residents of Orange County with household incomes above 300% of the most current federal poverty guidelines shall not be considered members of the Impacted Class without prior written approval of the County Agreement Liaison.

Output Measures

- 2,385 individuals served.

Outcome Measures

- Number of participants housed.
- Number of participants that will report overall improved mental health.
- Number of participants vaccinated.
- Number of participants tested.

Key Performance Indicators

- Homeless Outreach:
 - Number of individuals/families that were placed in bridge housing.
 - Number of individuals/families that exited into permanent housing.
 - Number of individuals/families benefited from financial assistance.
 - Number of clients entered Homeless Management Information System (HMIS).
- Case Management at Drop-in Center in East Orange County.
 - Number of persons received mental health counseling.
 - Number of persons assisted and entered Coordinated Entry System (CES) for housing resource.
 - Number of persons assisted with job training and employment.
- Navigation / Mobile Showers.
 - Number of individuals entered HMIS.

- Connect no less than 10 individuals monthly to COVID testing and vaccinations, to include COVID, Flu hepatitis and other vaccinations.
- Events where the mobile unit is out and accessible in the community 4-5 days a week, with no less than 15 held monthly.
- Number of individuals referred to other services, including but not limited to legal, identification needs through IDignity, food pantry etc.

PROJECT 8650: Affordable Housing - Barnett Villas

FUNDING AMOUNT: \$2,500,000

PROJECT EXPENDITURE CATEGORY: 2.18; Housing Support: Other Housing Assistance

MANAGING DEPARTMENT: Planning, Environmental and Development Services/Housing and Community Development Division

PROJECT STATUS: Not Started

PROJECT OVERVIEW

Barnett Villas is a 100% affordable housing development that will produce 156 new rental units. The development is located adjacent to Orange County's Barnett Park. As the result of a competitive Request for Proposals process, the Board of County Commissioners project was selected for \$5,000,000 of funding from the Affordable Housing Trust Fund on September 14, 2021. In addition to Orange County's Affordable Housing Trust Fund Funding, the project includes funding from the 4% Low Income Housing Tax Credit (LIHTC) program and the Mortgage Revenue Bond Program (MMRB).

Due to inflationary cost increases outside of the developers' control, the contribution

from Orange County's Affordable Housing Trust Fund is increasing to \$6,800,000, to be accompanied with \$2,500,000 from Orange County's ARPA funds to maintain the viability of this housing development and deliver these much-needed affordable housing units.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The goal of this project is to provide 156 affordable rental units to eligible Orange County residents. This project has not started as of June 30, 2023.

Output Measures

- Decreased cost-burden for 156 households.

Outcome Measures

- Increased housing and financial security.

PROJECT 8651: Affordable Housing - Emerald Villas Phase Three

FUNDING AMOUNT: \$2,500,000

PROJECT EXPENDITURE CATEGORY: 2.18; Housing Support: Other Housing Assistance

MANAGING DEPARTMENT: Planning, Environmental and Development Services/Housing and Community Development Division

PROJECT STATUS: Not Started

PROJECT OVERVIEW

Emerald Villas Phase Three is a 100% affordable housing development that will produce 90 new rental units. The development is located adjacent to Emerald Villas Preserve, a senior community, and within walking distance of Evans High School. As the result of a competitive 'Request for Proposal' process, the Board of County Commissioners project was selected for \$4,500,000 of funding from the Affordable Housing Trust Fund on September 14, 2021. In addition to Orange County's Affordable Housing Trust Fund Funding, the project includes funding from the 4% Low Income Housing Tax Credit (LIHTC) program and the Mortgage Revenue Bond Program (MMRB). Inflationary cost

increases outside of the developers' control have created a funding gap for the project. The addition of \$2,500,000 from Orange County's ARPA funds will maintain the viability of this housing development and assist in delivering these much-needed affordable housing units.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The goal of this project is to provide 90 affordable rental units to eligible Orange County residents. This project has not started as of June 30, 2023.

Output Measures:

- Decreased cost-burden for 90 households.

Outcome Measures:

- Increased housing security and increased financial security.

PROJECT 8607: Strong Healthy Communities

- Wayne Densch

FUNDING AMOUNT: \$250,000

PROJECT EXPENDITURE CATEGORY: 2.22;

Strong Healthy Communities: Neighborhood
Features that Promote Health and Safety

MANAGING DEPARTMENT: Community and
Family Services

PROJECT STATUS: More than 50%
completed

PROJECT OVERVIEW

Funding is provided for the construction of a community and case management space for low-income individuals located in a qualified census tract. Project is expected to be completed by 2/29/2024.

The funding allows for implementation of new program in an underserved community that will outlast the physical impact of COVID-19 and provide an array of mental health and substance abuse services include access to healthcare and occupational therapy, as well as licensed mental health professionals, case management, and peer support staff.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

Output Measures

- Number of individuals served (unduplicated).

Outcome Measures

- Provide opportunity for recreational activities to allow for safe interaction among peer and support groups.
- Providing the community access to healthcare service, case management and peer support.

PROJECT 8617: Childcare Services – Aid to High Poverty Districts

FUNDING AMOUNT: \$14,480,000

PROJECT EXPENDITURE CATEGORY: 2.24; Addressing Educational Disparities: Aid to High-Poverty Districts

MANAGING DEPARTMENT: Community and Family Services

PROJECT STATUS: More than 50% completed

PROJECT OVERVIEW

Funding will provide financial relief to childcare providers to help defray unexpected business costs associated with the pandemic, and to help stabilize their operations so that they may continue to provide care as they face less revenue and higher expenses during the pandemic.

Funding will expand access to childcare assistance by supporting families who earn less than 300% of federal poverty guidelines and are not eligible for current School Readiness vouchers, provide a supplement above the current School Readiness payment to offset the continued cost of COVID, equip childcare providers with

technology, and provide training and professional development opportunities to childcare owners, early learning entrepreneurs, directors, family childcare home providers, etc., aimed to strengthen financial skills and build business acumen in support of quality childcare for Orange County’s families.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The Orange County School Readiness Coalition, Inc launched project activities the second week of June 2022. As families submitted the required eligibility documentation, staff reviewed and approved children for enrollment at a School Readiness approved provider of their choice. Over the course of a year, a total of 1,701 children were enrolled into the project.

Output Measures

- Number of childcare slots provided to families earning less than 300% of federal poverty guidelines.
- Number of supplements provided to childcare centers.

- Number and types of technology purchased.
- Number of childcare providers, directors, entrepreneurs trained.

Outcome Measures

- Number and percentage of participants attending trainings.
- Number and percentage of childcare providers that increased their enrollment.

PROJECT 8600: Micro Grant Home-Based Program

FUNDING AMOUNT: \$3,000,000

PROJECT EXPENDITURE CATEGORY: 2.29; Small Business Economic Assistance (General)

MANAGING DEPARTMENT: County Administration - Economic, Trade, and Tourism Development

PROJECT STATUS: Not Started

PROJECT OVERVIEW

The Orange County Board of County Commissioners allocated \$26 million of its State and Local Fiscal Recovery Funds (SLFRF) allocation to provide such financial assistance to COVID-19 impacted small businesses, home businesses, and gig workers located in Orange County, Florida. Thus, the creation of the Orange County Small Business BOOST Program.

A total of \$3,000,000 was allocated specifically for Home-Based businesses. Under the program, if a home-based business meets the program's eligibility criteria, it may apply to receive a grant in an amount up to \$3,000 that may be used for business expenses.

We intend to use our existing list of applicants from the CARES act programs as well as our Communications Team to market the grants. We will also work with our community chamber, consul, and technical service provider networks to help communicate the program to the entire county.

Project Website

www.ocfl.net/BOOST

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The Orange County Small Business BOOST Program will officially launch on July 18, 2023, and will be available until funds are depleted.

Output measures

- Negative COVID impact.
- Physical address, District.
- Demographics.
- Number of employees.
- Software program can report on demographics, residence, type of business, etc.
- Breakdown by zip code.

Outcome Measures

- Number of businesses granted.
- Percentage of minority and woman-owned businesses.
- Percentage by district.
- Total amount of applications submitted.
- Total amount of applications denied.

PROJECT 8601: Small Business Grants

FUNDING AMOUNT: \$21,142,050

PROJECT EXPENDITURE CATEGORY: 2.29;
Small Business Economic Assistance
(General)

MANAGING DEPARTMENT: County
Administration - Economic, Trade, and
Tourism Development

PROJECT STATUS: Not Started

PROJECT OVERVIEW

The Orange County Board of County Commissioners allocated \$26 million of its State and Local Fiscal Recovery Funds (SLFRF) allocation to provide such financial assistance to COVID-19 impacted small businesses, home businesses, and gig workers located in Orange County, Florida. Thus, the creation of the Orange County Small Business BOOST Program. A total of \$26,000,000 has been allocated for the general small business assistance program and \$1,142,050 allocated for administration cost. Under the program, if a small business meets the program's eligibility criteria, it may apply to receive a grant in an amount up to \$10,000 that can be used for business expenses.

The Small Business Grant Program will focus on companies that were only able to obtain \$50,000 or less in the Federal PPP program loan. Under the PPP program, \$133B, or 25%, of PPP funding had gone to companies in economically disadvantaged areas known as HUB business zones and 27% went to businesses operating in low- and moderate-income neighborhoods according to the SBA. Setting a PPP threshold will ensure that the Small Business Grant Program will reach the companies that received the least amount of assistance previously. We intend to use our existing list of applicants from the CARES act programs as well as our Communications Team. We will also work with our community chamber, consul, and technical service provider networks to help communicate the program to the entire county.

Project Website

www.ocfl.net/BOOST

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The Orange County Small Business BOOST Program will officially launch on July 18, 2023, and will be available until funds are depleted.

Output measures

- Negative COVID impact.
- Physical address, District.
- Demographics.
- Number of employees.
- Breakdown by zip code.

Outcome Measures

- Number of Businesses granted.
- Percentage of minority and woman-owned businesses.
- Percentage by District.
- Total amount of applications submitted.
- Total amount of applications denied.

PROJECT 8603: Small Business Assistance - Nonprofit Technical Assistance

FUNDING AMOUNT: \$4,190,665

PROJECT EXPENDITURE CATEGORY: 2.34; Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted

MANAGING DEPARTMENT: County Administration - Economic, Trade, and Tourism Development

PROJECT STATUS: Less than 50% completed

PROJECT OVERVIEW

The program will be administered by community partner, *Rollins College's Edyth Bush Institute for Philanthropy and Nonprofit Leadership (EBI)*. This program will prepare local nonprofits, meeting specific eligibility criteria, to pursue partnerships with the county as well as other local municipalities. The program would be to ensure the continued vibrancy of the sector that serves the citizens of Orange County. We envision further expanding and developing relationships with nonprofits in the years to come, specifically to support and elevate small sized nonprofits and/or nonprofits that are led by "socially and economically disadvantaged individuals"

while also elevating the sustainability of mature nonprofits.

EBI currently offers workshops, certificates, coaching and other custom programs. There are 6,617 nonprofits in Orange County with over 58,000 employees. EBI would utilize their list of existing Orange County nonprofits to target the marketing towards these groups. Orange County would also work with various economic development partners and internal departments to help communicate the program broadly.

Project Website

<https://empowering-good.org/>

USE OF EVIDENCE

EBI anticipates being able to support up to 87 nonprofits per year for 3 years equaling 261 total.

Evidence-based Intervention: No

PERFORMANCE REPORT

Empowering Good officially launched on May 16, 2022. The program has successfully completed two (2) cohort cycles and continues to provide services.

Output measures

- Defines specific revenue thresholds to build pool of candidate nonprofits.
- Physical address, District.
- Demographics.

Outcome Measures

- Service 261 nonprofits by December 2024.
- Percentage of minority and woman-owned nonprofits assisted.
- Percentage of business assisted by District.
- Total amount of applications submitted.
- Total amount of applications denied.
- Breakdown of applicants per educational series.

PROJECT 8649: Art Agency Assistance

FUNDING AMOUNT: \$1,000,000

PROJECT EXPENDITURE CATEGORY: 2.36;

MANAGING DEPARTMENT: Arts and Cultural Affairs

PROJECT STATUS: Completed

PROJECT OVERVIEW

Funds supported nonprofit arts organizations who were the first to close and the last to reopen. The investment allowed them to keep from folding and to offer the cultural stimulus and balm that is desperately needed in our community and to employ hundreds of arts workers and creatives.

The goal was to bring employment and attendance levels back to pre-COVID levels so the arts and cultural community can once again begin to serve our populace.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

United Arts is a non-profit organization that works to serve arts, sciences, and history by raising and distributing funds while collaborating with individuals, businesses, local governments, and more than 75 arts and cultural organizations in Central Florida. Through an application process, United Arts has distributed funding to 29 different local arts organizations meeting the criteria pertaining to loss due to COVID-19.

Applications were made available starting December 1st, 2021. A total of 38 applications were submitted; 30 organizations qualified and were offered contracts. One organization declined the award, leaving 29 organizations receiving recovery funds. All awards were disbursed by March 1, 2022.

Outcome Measures

- Attendance at performances.

PROJECT 8602: Small Business Assistance -
Gig Worker Grant Program

FUNDING AMOUNT: \$3,000,000

PROJECT EXPENDITURE CATEGORY: 2.37;
Other Economic Support

MANAGING DEPARTMENT: County
Administration - Economic, Trade, and
Tourism Development

PROJECT STATUS: Not Started

PROJECT OVERVIEW

The Orange County Board of County Commissioners allocated \$26 million of its State and Local Fiscal Recovery Funds (SLFRF) allocation to provide such financial assistance to COVID-19 impacted small businesses, home businesses, and gig workers located in Orange County, Florida. Thus, the creation of the Orange County Small Business BOOST Program. A total of \$3,000,000 was allocated for gig workers (independent contractors who typically do short-term work for multiple clients).

Under the program, if an individual is a gig worker that could not obtain unemployment and otherwise meets the program's eligibility requirements, they may apply to receive a grant in an amount up to \$1,400 to

recover income lost due to the COVID-19 public health emergency. According to the US Chamber of Commerce, 1 in 10 workers utilize Gig work as their primary source of income. Many don't receive benefits due to the structure of these types of jobs. Examples of Gig workers include; Freelancers, rideshare drivers, food delivery drivers, creative workers, web designers, bartenders, actors, musicians, etc.

Orange County has worked with various groups in the community to get an understanding of the challenges currently facing Gig workers in various industry groups. Working with the Greater Orlando Performing Arts Relief (GOPAR) to review the results of an industry survey they have conducted to determine the challenges of their workforce during the COVID pandemic. Also reaching out to various other industry associations representing Gig workers.

Project Website

www.ocfl.net/BOOST

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The Orange County Small Business BOOST Program will officially launch on July 18, 2023, and will be available until funds are depleted.

Output measures

- Gig workers must show loss due to COVID impact.
- Physical address, District.
- Demographics.
- Report on demographics, residence, type of business, etc.
- Breakdown by zip code.

Outcome Measures

- Number of Gig workers awarded.
- Percentage of disadvantaged and minority Gig workers.
- Percentage of Gig workers assisted by District.
- Total amount of applications submitted.
- Total amount of applications denied.
- Breakdown of industries, per grant group.
- Number of minority or Woman Owned Business.

PROJECT 8619: Childcare Services – Healthy Childhood

FUNDING AMOUNT: \$254,500

PROJECT EXPENDITURE CATEGORY: 2.37;
Economic Impact Assistance: Other

MANAGING DEPARTMENT: Community and Family Services

PROJECT STATUS: Not Started

PROJECT OVERVIEW

In response to the COVID-19 pandemic funding will be used to provide community-based family support services to families. Programming will be designed to promote the well-being of children and families that will increase the strength and stability of families, increase parents' confidence and competence in their parenting abilities, afford children a stable and supportive family environment, and help them to identify where improvement is needed and to obtain assistance with respect to matters such as child development, family budgeting, coping with stress, health, and nutrition.

Funding will improve access to such services via home visits and/or mobile units. Information and referral services will be provided to encourage the healthy growth,

nutrition, and development of children age newborn to three.

USE OF EVIDENCE

Output Measures

- Number and demographics of individuals served (unduplicated).

Outcome Measures

- Number and percentage of participants will increase their knowledge of community resources.
- Number and percentage of participants will increase their competence in parenting abilities.

PERFORMANCE REPORT

This project has not yet started.

INFRASTRUCTURE

PROJECT 8630: Bithlo Rural Area Water-Phase 1 West

FUNDING AMOUNT: \$9,154,000

PROJECT EXPENDITURE CATEGORY: 5.11; Drinking water: Transmission & distribution

MANAGING DEPARTMENT: Utilities

PROJECT STATUS: Not started

PROJECT OVERVIEW

This project will extend water service to the southwest portion of Bithlo Rural Area, south of SR 50 and west of N. 3rd Street to provide central water to 337 Low/Mod income single family residential parcels.

The project will serve all single-family residential parcels within the service area. The project area is a Low/Mod income area. Notices of the upcoming project will be distributed to all single-family residents of the project area. Community meetings will be held to inform residents of the project. Community meetings will be held and an email address will be provided for written comments.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

Construction for this project has not currently started; the project has recently completed the preliminary design report (PDR) and is moving into final design phase. Construction is expected to begin Spring of 2024.

Outcome Measures

- Number of 337 Low/Mod income single family residential parcels receiving central water.

PROJECT 8633: Lake Downey Drive and Frankel Street Water Main Extension

FUNDING AMOUNT: \$820,000

PROJECT EXPENDITURE CATEGORY: 5.11;
Drinking water: Transmission & distribution

MANAGING DEPARTMENT: Utilities

PROJECT STATUS: Not started

PROJECT OVERVIEW

The project would extend water service to two (2) residential streets in east Orange County, Frankel Street and Lake Downey Drive. Frankel Street is located north of Dean Creek Lane and east of Dean Road and will provide central water to 15 Low/Mod income single family residential parcels. Lake Downey Drive is located south of Flowers Avenue and east of Dean Road and will provide central water to 19 Low/Mod income single family residential parcels.

The project will serve all single-family residential parcels within the service area. The project area is a Low/Mod income area. Notices of the upcoming project will be distributed to all single-family residents of the project area. Community meetings will be held to inform residents of the project.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

Construction for this project has not currently started; the project has recently completed the preliminary design report (PDR) and is moving into final design phase. The expected construction start date is Spring 2024.

Outcome measures

- Making central water available to 34 Low/Mod income single family residential parcels.

PROJECT 4220: Wekiwa Springs Septic to Sewer Retrofit Program

FUNDING AMOUNT: \$11,000,000

PROJECT EXPENDITURE CATEGORY: 5.18;
Water and Sewer: Other

MANAGING DEPARTMENT: Utilities

PROJECT STATUS: Not started

PROJECT OVERVIEW

The Orange County Wekiwa Springs Septic Sewer Retrofit Program consists of converting septic tanks to gravity sewer systems in neighborhoods within the priority focus area (PFA) for the Wekiwa Spring and Rock Springs BMAP. This project will consist of 1,242 lots in 12 neighborhoods. Once completed, the program will reduce the amount of nutrients in the Wekiwa springshed through the diversion of wastewater to a central sewer system. Construction activities include abandonment of existing septic tanks and construction of laterals, sewer connections, sanitary sewer mains, manholes, and lift stations. Construction for this project is a multi-phase, multi-year process. Phase 2 started in summer 2022, with phase 3 currently in the procurement process and phase 4 – 6 to be complete by 2026.

The Wekiwa Springs to Sewer Program aims to provide a central sewer system to residents in environmentally sensitive areas where wastewater service was previously not available. This project will benefit the environment for all residents and visitors to the area through removal of existing septic tanks in vulnerable areas of the Wekiwa basin.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

Output Measures

- Amount of nutrients diverted from septic systems to wastewater treatment facility.

Outcome Measures

- Number of connections to new central sewer system.
- Additional source of reclaimed water from raw wastewater.

PROJECT 4221: Pine Hills Septic to Sewer Retrofit Program

FUNDING AMOUNT: \$2,207,500

PROJECT EXPENDITURE CATEGORY: 5.18;
Water and Sewer: Other

MANAGING DEPARTMENT: Utilities

PROJECT STATUS: Not started

PROJECT OVERVIEW

This project consists of converting approximately 155 septic tanks to sewer systems in the Pine Hills area of Orlando. Construction would include septic tank abandonment, infrastructure necessary to provide central sewer, sanitary sewer service lines, and lift station(s). Once constructed, this project is estimated to reduce the nitrogen load to Pine Hills through diversion to a central sewer system. Construction is expected to begin in early 2025, and it is expected to take 18 months to complete.

The Pine Hills Neighborhood Improvement District Septic to Sewer project aims to provide businesses and residents along Pine Hills Road access to central sewer where wastewater service was previously not available. The funding allocated with the

implementation of the central sewer made this project a viable option to provide sewer to this area.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

Pine Hills Septic to Sewer project is currently in design phase. Expected bid date is May 2024.

Output Measures

- Amount of nutrients diverted from septic systems to wastewater treatment facility.

Outcome Measures

- Number of connections to new central sewer system.
- Additional source of reclaimed water from raw wastewater.

PROJECT 8631: Fixed Broadband

FUNDING AMOUNT: \$3,605,160

PROJECT EXPENDITURE CATEGORY: 5.19;
Broadband: “Last Mile” projects

MANAGING DEPARTMENT: County
Administration - Innovation & Emerging
Technologies Office

PROJECT STATUS: Less than 50% completed

PROJECT OVERVIEW

Orange County intends to prioritize fixed broadband infrastructure deployment where there currently is none. This initiative will include main fixed assets leading directly to homes and/or businesses for “last mile” service. After new fiber and/or co-axial installations have been fully realized in the county, remaining funding will be utilized to target fixed asset upgrade needs throughout low/median income areas of the county.

The intended outcome is for every eligible residential address, regardless of occupation at the time of installation completion, to have “last mile” broadband infrastructure where there previously was no infrastructure. Furthermore, it is expected that these same residents were adversely affected by the COVID-19 pandemic, with

already earning very low/low wages and coming from industries – such as hospitality/tourism- which was most affected by the pandemic.

USE OF EVIDENCE

County resources (non-ARPA funding) will allow for the tracking of evidence-based outcomes together with the non-profit partners. No funds are expected to be used for this purpose on this project. Charter Communications will provide monthly data on the sign-up rate of 1,399 households. The program will list the number of households and the number of households that utilize the program.

Evidence-based Intervention: No

PERFORMANCE REPORT

This project will be done in two phases: (1) Design & Engineering and (2) Construction & Operations. A consultant has completed data gathering for Phase 2 and prepared the details and scope for the Request for Proposals (RFP) for design, as well as engineering of the Anchor Institution Fiber Optic Network.

As of June 2023, Charter Communications won the Request For Proposal (RFP) and will contribute approximately \$5 million to the project. Contracts have been signed and Charter is completing engineering with a goal of the first installation in Spring 2024 and completion in Spring of 2025.

Output Measures

- Number of households that have adopted broadband from this funding.
- Number of households utilizing broadband from this funding.

Outcome Measures

- Providing broadband access that will allow residents to participate in digital education and work, skills training, telehealth access, and other elements of digital society.

PROJECT 8632: Mobile Broadband

FUNDING AMOUNT: \$3,068,000

PROJECT EXPENDITURE CATEGORY: 5.19;
Broadband: “Last Mile” projects

MANAGING DEPARTMENT: County
Administration - Innovation & Emerging
Technologies Office

PROJECT STATUS: Less than 50% completed

PROJECT OVERVIEW

Orange County intends to make new mobile broadband infrastructure deployments where there currently are none, especially to areas of the county where low to moderate income residents live and/or work. This initiative will include mobile assets to support residents, small businesses, churches, assisted living facilities and/or municipality facilities.

Infrastructure installations addressing these identified areas of the county will be prioritized over exclusive 5G deployments (i.e. 4G is acceptable). It is intended for these mobile telecom investments to be placed in marginalized areas of the county as the installations will be expected in LMI designated addresses. Furthermore, it is expected that these same residents were

adversely affected by the COVID-19 pandemic, with already earning very low/low wages and coming from industries – such as hospitality/tourism- which was most affected by the pandemic.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

Through Ookla, LLC, software has been used by a third-party technical database to determine areas of Orange County that need to be augmented for better quality mobile networks. This will allow for a better understanding of which residents and areas need the infrastructure and/or improved broadband performance.

Outcome Measures

- Closing gaps in access to education, health, business, or other quality of life aspects where tele-capabilities are required.

REVENUE REPLACEMENT

PROJECT 0162: Innovation Lab

FUNDING AMOUNT: \$9,000,000

PROJECT EXPENDITURE CATEGORY: 6.1;

Provision of Government Services

MANAGING DEPARTMENT: County

Administration - Innovation & Emerging

Technologies Office

PROJECT STATUS: Not started

PROJECT OVERVIEW

This project will fund the renovation of an existing building into an Innovation Lab. Currently a mobile version of the Innovation Lab is operational and is being utilized for implementing design thinking processes into current project workflows.

In addition to the allocation of general funds, other funding sources are allocated to brick and mortar for continuing county programs which include STEAM, education, and workforce programs to support economic development initiatives.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The Innovation Lab is currently in design, with an anticipated buildout of late 2025.

PROJECT 0727: Fire Training Facility

FUNDING AMOUNT: \$35,000,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: Administrative
Services

PROJECT STATUS: More than 50%
completed

PROJECT OVERVIEW

Funding will be utilized to fund the majority of construction costs for a new Fire Training Facility with a total project cost of \$47 million. The project consists of a 38-acre site with the Main Building of roughly 38,000 square feet with an office, classroom, fitness center, and apparatus bays. The remainder of the site consists of training structures including a burn building, drill towers, structural collapse, trench safety, CPAT building and various other gas-fired training props. The American Rescue Plan Act funding is partial funding for the project and Orange County is funding the balance of the project.

The goal of Orange County Fire Rescue Department's new Fire Training Center is to provide a premier site that is owned and

operated by the Orange County Fire Rescue Department and serves the department's direct interests and needs for the next 50 years. The site will be used to conduct Fire, EMS, and Special Operations training for OCFRD's incumbent firefighters, new recruit firefighters, and non-certified staff. The training center will be designed to meet all requirements by the Florida Bureau of Fire Standards to be a certified training center, as well as meet the facility requirements for ISO (Insurance Service Office).

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The project completed the gopher tortoise relocation and started site clearing by the end of June 2023. The project is scheduled to be substantially complete by late Fall 2024.

Output Measures

- Number of ISO Training Hours completed by combat rated personnel annually.
- Number of Firefighter Minimum Standards courses provided annually.
- Passing rate of Firefighter Minimum Standards for non-certified recruits.

- Number of Special Operations recertification hours annually.

Outcome Measures

- Increase the department's ability to conduct mandatory training hours, including live fire burns.
- Decrease new firefighter recruit orientation with non-certified recruits.
- Increase the regional and multi-jurisdictional training with other Fire, EMS, and Law Enforcement agencies.

PROJECT 0797: Fire Station #80

FUNDING AMOUNT: \$6,400,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: Administrative
Services

PROJECT STATUS: More than 50%
completed

PROJECT OVERVIEW

The project is for the construction of a 3-Bay Fire Station to replace the existing station located at 1841 Bonnevill Dr, Orlando, FL 32826. The current station is a prefabricated metal building constructed in 1973. This building has exceeded its functional lifespan and no longer provides an optimal working and living environment for first responders. The design for the new Fire Station 80 was funded from Orange County.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

Purchase orders were issued for the construction services, survey work, additional design services, and construction material testing during the quarter. A limited notice to proceed was issued to the construction contractor to prepare submittals for the project. The project is currently under construction with interior finishing work ongoing through the end of June 2023.

Outcome measures

- Ability to provide fire rescue services to the residents of East Orange County from modern fire station.

PROJECT 0798: Fire Station #32 Land Acquisition

FUNDING AMOUNT: \$2,500,000

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: Fire Rescue

PROJECT STATUS: More than 50% completed

PROJECT OVERVIEW

Funding for this project will allow the purchase of a 1.71 parcel located at Avalon Road and “New” Hartzog Road for the permanent construction of Fire Station 32. At present, Fire Station 32 is located and operating from a strip mall plaza suite.

The logic to provide emergency services to countywide residents and visitors is predicated on response metrics centered on population density. It is an equitable service delivery model that promotes evidence-based decision-making for where stations are located.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The process of negotiation between the seller and Real Estate Management has been completed; a meeting took place to discuss contract terms and contingencies of the seller to acquire the lot for Fire Station 32. The purchase was finalized in March 2023. Capital Projects in the design phase for the build.

Outcome measures

- Response times to the targeted district and complimenting network areas.

PROJECT 0803: Emergency Operation Center
Renovation

FUNDING AMOUNT: \$1,200,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: Administrative
Services

PROJECT STATUS: More than 50%
completed

PROJECT OVERVIEW

Funding is for the renovation of the Orange County Emergency Operation Center. The renovations will include technology upgrades, replacing the access flooring, adding new furnishings and millwork, and providing security upgrades to the facility. The American Rescue Plan Act funding is partial funding for the project and Orange County is funding the balance of the project.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

Due to not receiving competition on the first and second solicitations, the project had to go out for bid for a third time. This bid was successful. The project is currently under construction with raised flooring work ongoing through the end of June 2023 and is scheduled to be substantially complete by late Fall 2023.

Outcome Measures

- Continue to provide emergency operation services to the community from an updated, modern facility.

PROJECT 0804: Fire Station #31 Land Acquisition

FUNDING AMOUNT: \$3,000,000

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: Fire Rescue

PROJECT STATUS: Less than 50% completed

PROJECT OVERVIEW

Funding for this project will allow the purchase of a parcel for the relocation of Fire Station 31. At present, Fire Station 31 is operating on a long-term land use lease which expires in less than six (6) years. The owners have expressed interest in re-acquiring the land. Real Estate Management is currently performing an area search for a suitable property. Two (2) appraisal reports will be provided as completed. The Capital Projects Department will perform a feasibility analysis to determine suitability for vertical construction. The project timeline has not been finalized at this current time. Thereafter, the legal description of the parcel will be recorded, and the purchase transaction can advance following 49 CFR Part 24 - Uniform Relocation Assistance and Real Property

Acquisition for Federal and Federally Assisted Programs.

The logic to provide emergency services to countywide residents and visitors is predicated on response metrics centered on population density. It is an equitable service delivery model that promotes evidence-based decision-making for where stations are located. In addition, the land acquisition project, although allows for some variance based on availability and suitable land, is relegated to availability within a data-driven response area. Outcome performance will be measured by response times to the targeted district and complimenting network areas.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The project's goal is to build a suitable fire station that provides reliable service delivery to the community it serves. Output and outcome metrics can be analyzed based on response times centered on population density. The purchase agreement review is in progress by the County Attorney, reviewing seller's comments.

PROJECT 2472: Mosquito Control Facility

FUNDING AMOUNT: \$11,500,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: Health Services

PROJECT STATUS: More than 50%
completed

PROJECT OVERVIEW

This project will fund a portion of the construction costs of the new Mosquito Control Facility. The new facility will be designed and constructed to meet the demands of the Mosquito Control division to better serve the community. The existing facility has become too small to meet their needs to serve the community.

The project is scheduled to be substantially complete by Spring 2024. The goal of the project is to continue to provide mosquito control services to the citizens of Orange County.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The project has ongoing construction as of April 2023 and site demolition work ongoing through the end of June 2023. The project is scheduled to be substantially complete by Spring 2024.

Outcome Measures

- Continue to provide mosquito control services to the citizens of Orange County.

PROJECT 3839: Negative Air and Suicide Prevention Cells

FUNDING AMOUNT: \$3,500,000

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: Corrections

PROJECT STATUS: Not started

PROJECT OVERVIEW

This project will fund the construction for 10 to 12 new isolation cells to the Corrections Campus. With the impacts of COVID, there is a need for isolation cells with negative air for disease control; these cells must also contain suicide-resistant furniture while maintaining negative airflow to prevent the spread of infectious diseases.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

A meeting in June 2023 was held to go through all design documents submitted. By August 2023, 60% of design is due and 100% of design is due by December 2023. Construction is slated to start in June 2024 and the project as a whole is scheduled to be completed by Fall of 2025.

Output Measures

- Cells are identified that would require the least amount of effort and budget to add 10 to 12 new isolation cells to the Corrections campus.

Outcome Measures

- Reduce the spread of infectious diseases in the jail.
- Prevent suicide in the jail.

PROJECT 5148: East Streets Drainage Improvements

FUNDING AMOUNT: \$3,900,000

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: Public Works

PROJECT STATUS: Not started

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The current project schedule anticipates that construction will start in fall of 2024.

PROJECT OVERVIEW

This project will consist of drainage improvements including a closed drainage system and two stormwater ponds, milling, and resurfacing the four streets within the project (East Bay Street, Christopher Street, Trumbo Street, and Saba Avenue).

The project will also include the addition of sidewalks along these streets. Railroad crossing gates will also be installed at the two railroad crossings within the project limits.

PROJECT 8623: Personal Protective
Equipment Warehouse Improvement

FUNDING AMOUNT: \$2,400,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: Health Services

PROJECT STATUS: Less than 50% completed

PROJECT OVERVIEW

Funding will be utilized for the renovation of the County's PPE Warehouse. The warehouse will store the county's stockpile of PPE and other related emergency equipment for the COVID-19 pandemic and other public health emergencies. The renovation of this warehouse will ensure county residents have access to PPE irrespective of their income.

Local hospital representatives were elicited for feedback on what types of PPE should be stored in the warehouse, in addition to nursing homes, Federally Qualified Health Centers, Corrections, Medical Clinic, and other healthcare organizations.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

Construction services for Health Services Emergency Medical Supplies Warehouse have been initiated as well as furniture for the renovation.

Output Measures

- Quantity of PPE stockpiled.

Outcome Measures

- Distribution quantities.

PROJECT 8638: Automated External Defibrillators

FUNDING AMOUNT: \$277,900

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: Health Services

PROJECT STATUS: Less than 50% completed

PROJECT OVERVIEW

This project will replace 75 outdated Automated External Defibrillators (AED) through the county facilities that are no longer under warranty and cannot be serviced and the other is to add Wi-Fi capability to existing AED's, which will allow for remote monitoring of their operational status. This will replace the manual check, where an employee needs to physically look at each AED each month.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

\$97,450 has been obligated for this project in this reporting period, no expenditure has occurred yet.

Outcome Measures

- The new AEDs will improve access to care for Orange County residents and employees.

PROJECT 8639: Mental Health Essentials

FUNDING AMOUNT: \$356,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: County
Administration – Human Resources

PROJECT STATUS: More than 50%
completed

PROJECT OVERVIEW

Mental Health First Aid at Work is a high impact, skills-based training program provided through the National Council for Mental Wellbeing that teaches employees how to offer help to a person who may be developing or is suffering from a mental health concern or crisis. Employees learn how to act in the same way they would when they see someone having a physical/medical problem or emergency. Similar to physical First Aid training, employees gain the skill and confidence to provide direct assistance and support to a person in need. When necessary, employees will learn how to reach out to emergency services on other's behalf.

This project includes 49 Mental Health General Awareness trainings and four (4)

Essentials trainings that will provide a high-level introduction to workplace wellbeing and reinforce the principles of Mental Health First Aid to foster peer support and engagement. These trainings are expected to be provided between September 1, 2023, through August 31, 2026.

USE OF EVIDENCE

The National Council for Mental Wellbeing will provide post-training evaluations at no additional cost.

Evidence-based Intervention: No

PERFORMANCE REPORT

In total, 98% of funding for this project has been encumbered in this reporting period, but expenditures are yet to occur. The Mental Health Trainings are scheduled to go to Board of County Commissioner's for approval on July 11, 2023. If approved, we will move forward with creating a contract with the National Council for Mental Wellbeing and start communicating the training to our employees.

PROJECT 8640: Fire Heavy Equipment

FUNDING AMOUNT: \$18,350,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: Fire Rescue

PROJECT STATUS: More than 50%
completed

PROJECT OVERVIEW

This project replaces heavy rolling stock apparatus that have exceeded operational life expectancy by measures of age, miles, and maintenance and repair. The project includes the purchase of five (5) fire engines, four (4) fire aerial apparatus, one (1) Mobile Command unit, one (1) Brush Truck, one (1) Tanker, and six (6) Medical Transport Rescue units. The designs meet the current configuration and model of Orange County Fire Rescue Department's apparatus, lending itself to continuity and standardization. The expected timeline with the project is approximately two (2) years from the date the purchase order with the vendor is finalized.

The apparatus will be positioned throughout Orange County's 44 fire stations, which serve a diverse and growing population.

The design of the heavy rolling stock apparatus is predicated on several best practices, goals to reduce exposure to carcinogens, and internal stakeholders that made up the apparatus committee. With the replacement of this equipment, Orange County will be able to overcome emergency restrictions due to pandemic created hardship. Having efficient heavy fire equipment is vital to address countywide public emergencies.

USE OF EVIDENCE

The primary goal of this project is to replace apparatus at the end of their service life. This will decrease the unit down time for maintenance and repair, enable personnel to operate on a safer apparatus, and provide improved operational capabilities.

Evidence-based Intervention: No

PERFORMANCE REPORT

On December 14, 2021, the Orange County Board of County Commissioners approved a sole source purchase order for purchase of apparatus.

Other progress updates include the following:

- Build process initiated for fire engines and fire aerial apparatus.
- Anticipated delivery date for three (3) of five (5) fire engines is June 2023.
- Anticipated delivery date for all other apparatus is Fall 2023.

Outcome measures

- 5 - fire engines replaced
- 4 - fire aerial apparatus replaced
- 1 - Mobile Command unit
- 1 - Brush Truck
- 1 - Tanker
- 6 - Medical Transport Rescue units

PROJECT 8641: Public Works Heavy Equipment

FUNDING AMOUNT: \$2,800,000

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: Public Works

PROJECT STATUS: Less than 50% completed

PROJECT OVERVIEW

Orange County has established a list of heavy equipment items needed for future ventures. With this project, funding is intended to bring inventory up to date regarding new and replacement of Heavy Equipment in the Roads & Drainage Division.

The Public Works department intends to purchase items such as milling machines, pavers, concrete trucks, and sweeper trucks. The purchase of these items will allow Orange County to replace equipment that has exceeded operational life expectancy.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

With the decline of market conditions, the project has had a slow start. Now that the market has started to recover, and vendors now have product availability, the project is once again moving forward. Currently, \$220,258 has been expended for this project in this reporting period and approximately another \$1,100,000 is with Procurement to be sent out to bid shortly.

Outcome measures

- Number of equipment purchased.

PROJECT 8642: Erect a County – Public Safety Radio Communications Tower

FUNDING AMOUNT: \$5,400,000

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: County Administration - Information System and Services

PROJECT STATUS: More than 50% completed

PROJECT OVERVIEW

Orange County currently owns and operates a Motorola radio communications system supporting public safety first responders and many other agencies throughout Orange County. This critical system provides support to law enforcement, police departments, fire departments, hospitals, Corrections, county departments, medical services, LYNX, O.U.C., Convention Center, local, state, and federal agencies, and the Orange County School Board.

Funding will allow the county to secure a property site to erect a new 250' to 290' radio communications tower within the county to provide the best roaming

coverage. The needed radio communications equipment will be purchased and installed from this fund. Antennas and microwave dishes will also be installed to support connectivity to the radio network.

This project serves the community by enabling increased and improved radio communications for First Responders who serve the community. This project will also enhance communications in schools and provide mutual aid services for any major incidents at a school. The local transit system known as LYNX, also uses this system which will enhance their capacity to serve the citizens of Orange County.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

In August 2022, the project went to the Board of County Commissioners for approval and signing of lease agreement. Since then, a purchase order was issued for Motorola radio equipment and environmental evaluations and pre-activation work took place.

In this reporting period, the new west tower property has been secured and is under construction; expected completion is the fourth quarter of 2023. The east side tower is pending a property lease agreement with County Real Estate before construction can begin.

Output measures

- Obtain the necessary property to develop and install a tower.
- Install a communications shelter.
- Install the Motorola radio equipment and base stations.
- Install the antennas and microwave dishes to connect the site to the existing network.
- Activate the site and test with public safety users.

PROJECT 8643: Cyber Security Infrastructure Upgrade, Technology Security Enhancements

FUNDING AMOUNT: \$4,250,000

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: County Administration - Information System and Services

PROJECT STATUS: More than 50% completed

PROJECT OVERVIEW

The funding will support major initiatives that will enhance and strengthen Orange County's cyber and electronic security operations and infrastructure county-wide. The investment will greatly increase the county's ability by securing access to the network, the ability to respond to potential threats, safeguard data and facilities, and train our current and future workforce through certifications and specialized training.

With these funds, Orange County will implement and enhance its current Information Security program to protect

systems that all Orange County citizens rely on.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

To date, \$2,438,902 of the funding for this project has been expended and a little more than 50% of the cyber enhancements have been completed; this includes upgrading the Orange County NetScaler hardware and executing an agreement for Splunk Professional Services to improve network security hardness. The implementation of a new Risk Management Platform has also been initiated.

Output measures

- Compliance, Prevention and Detection for all cyber activities.

Outcome measures

- A strengthened and enhanced program that can monitor, detect, and respond with agility to cyber incidents.
- An informed staff on cybersecurity.
- Strengthened Supervisory Control and Data Acquisition (SCADA) systems and networks.
- An enhanced infrastructure that is up to date with the newest technologies.

PROJECT 8644: Broadband Technology Literacy

FUNDING AMOUNT: \$1,300,000

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: County Administration – Innovation & Emerging Technologies Office & Community and Family Services

PROJECT STATUS: Less than 50% completed

PROJECT OVERVIEW

Funding for the digital literacy effort will be divided into two components: broadband technology access issues triaging educational campaign and in-person group training for small groups of residents at Community Action Centers.

The public education campaign on broadband literacy is expected to tackle broadband access issues within the household or business' building. The goal would be to teach county residents and small businesses some basics on improving their internet connections/speeds/etc. and other internet literacy topics. For in-person broadband training, the county will support

senior residents, and where needed, other residents with tele-capability needs, in a more thorough course beyond that of the public education campaign.

These efforts are an attempt to support marginalized parts of the county's population with either no formal training or previous access to broadband capabilities. Once taught how to improve performance (especially speeds) via the main educational campaign, or further taught the basics of access and use of broadband technologies, it is expected that residents will be able to pursue education, health, jobs, and/or other opportunities available through the internet.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

The in-person group training phase of the project is complete. The program was accessible to all Orange County senior citizens. Classes were held at community centers located in historically low income and disenfranchised areas. The classes were geared to meet the needs of citizens regardless of their digital literacy level.

Outcome Measures

- Number of residents with access to working broadband infrastructure.
- 157 elderly individuals that participated and now have equitable access and a meaningful understanding of how to use the broadband infrastructure.

PROJECT 8645: Mobile Hotspots and Tablets

FUNDING AMOUNT: \$2,135,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: County
Administration - Information System and
Services

PROJECT STATUS: Not started

PROJECT OVERVIEW

Funding will allow the county to acquire mobile devices for citizens that were identified by various service providers throughout the county (i.e., senior citizens, Ryan White program patients, Head Start families, and/or residents pursuing workforce training or new job opportunities) that cannot access broadband available services because they cannot afford a device.

Devices will be available, with data plans, at no charge to at least 3,000 unique households and pre-loaded with necessary applications and/or links to county services as well as complementary partners' services. Each device will also maintain an embedded application to provide updates, new service

applications, push notifications on behalf of the county, and to help locate lost devices.

This program is intended for residents who are the most marginalized and have significant health, financial and/or other burdens to bear. This demographic represents residents most adversely affected by the pandemic, again whether financially, due to health concerns or both.

USE OF EVIDENCE

The total amount of funding that will be used for the gathering of evidence is zero dollars. This function is bundled into the grant and will be a requirement of Aeras and the non-profits. County staff will tabulate the details and conduct ongoing assessments to ensure effectiveness.

Evidence-based Intervention: No

PERFORMANCE REPORT

A grant scope and contract has been prepared for Aeras Foundation; this is expected to be submitted to the Board of County Commissioners in the third quarter of 2023. Aeras Foundation will then issue a 'Request for Proposals' for services in the fall of 2023 with a goal of receiving the first group of new devices by February of 2024.

Repurposed device distribution will begin December of 2024. This program will go on indefinitely with county support of staffing through August of 2026.

Output Measures

- Number of residents with access.
- Number of device requests per month.
- Number of device utilization per month.
- Number of eligible requests for devices per month.

Outcome Measures

- Number of devices used for successful completion of an eligible program.
- Ranking from 1 to 5 by residents to determine the value of the program and its successful or unsuccessful completion of a program.

PROJECT 8646: Digital Infrastructure Upgrade

FUNDING AMOUNT: \$425,000

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: Community and Family Services

PROJECT STATUS: More than 50% completed

PROJECT OVERVIEW

This project proposes an upgrade to all digital infrastructure at Orange County's 12 community centers managed by Orange County Community Action Division. The centers are one-stop centers for delivery and referral to social services.

The community centers are located within Orange County's low-income census tracts and provide access to social services, computer labs and goods/services to support families. Each center will assess the needs of residents to ensure that desired services are provided and incorporated into the delivery of online and computer services.

USE OF EVIDENCE

The community centers will periodically survey residents using a digital survey tool regarding access and availability of services.

Evidence-based Intervention: No

PERFORMANCE REPORT

Outcome Measures

- Increase the ability of centers to provide digital and computer services to low income and underserved populations thereby reducing disparities in access to digital or online applications for services.

PROJECT 8647: Virtual Mental Health

FUNDING AMOUNT: \$1,322,715

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: County
Administration - Human Resources

PROJECT STATUS: Less than 50% completed

PROJECT OVERVIEW

This funding will support Orange County’s upcoming investments in virtual and/or online mental health-based technology that complements our employee mental wellbeing program, Orange County Mind Matters. The initiative aims to support employees to thrive in their positions, while also supporting their families, as the mental burdens of the pandemic continue. The pilot projects selected for this initial phase of the initiative were selected because if they prove successful, can be scaled for all employees and their families to use at low to no cost. These projects include:

- Immersive De-Escalating Virtual Environment Simulator – A Virtual Walk-Through Nature
- OCELOT – an Empathy Learning and Occupational Therapy Training System

- Relaxzootion – a Mobile Application for Assisting Children with Relaxation and Meditation Techniques
- Professionally Curated Stress, Anxiety, Depression and Substance Abuse Reduction Resources Project

These projects aim to develop and deploy immersive, mixed reality-based solutions to learn, practice, and transfer empathy-related cognitive, affective, and behavior processes in dealing with high-stress, dynamic real-world emergency and/or crisis scenarios.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

As of July 2023, this OCELOT project has completed its 18-month timeline. Various Orange County staff stakeholder meetings have been conducted and have provided their feedback on the development of the pilot program. That feedback is under review to determine the next steps. The scenarios/modules developed under this pilot directly benefit Orange County’s Head Start, Health Services, and Mental Health departments.

The Virtual Walk-through Simulator immersive experience project is currently being evaluated for maximum mental health deployment benefits and interoperability options.

Outcome Measures

- Number of devices distributed.

PROJECT 8648: Dr. Phillips Front Yard Festival

FUNDING AMOUNT: \$500,000

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: Arts and Cultural Affairs

PROJECT STATUS: Completed

PROJECT OVERVIEW

Funds supported the nonprofit Dr. Phillips Center for the Performing Arts and the outdoor Front Yard Festival. The investment allowed them to keep the temporary performance space with distanced seating and COVID-mindful safety protocols through December 2021. The Front Yard Festival performances continue to include performers and content reflective of our diverse community and to offer the cultural stimulus and balm that is desperately needed in our community and to employ hundreds of arts workers and creatives.

The Front Yard Festival hosted FusionFest with its emphasis on diversity and many other diverse offerings. With increased safety measures in place from CARES funds, the investment of the ARPA funds, allowed

the Front Yard Festival to continue to serve our populace is the safest way possible.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

With this funding, the Dr. Phillips Center for Performing Arts held the Frontyard Festival from June 2021 – December 2021. The Frontyard Festival allowed for socially distanced events outdoors over a six-month period. The results of the Frontyard Festival:

- 105 shows
- 14 movies
- 6,534 boxes sold
- 21,353 tickets sold
- 71 free events
- 44 live & local
- 4 concerts sold out
- 40 community giveback boxes

This project has been completed and all funds expensed.

Outcome Measures

- Attendance at performances.
- Diverse nature of offerings.

PROJECT 8652: IDignity

FUNDING AMOUNT: \$1,500,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: Planning,
Environmental and Development
Services/Housing and Community
Development Division

PROJECT STATUS: Not started

PROJECT OVERVIEW

Funding will be utilized as matching dollars to build a permanent operational headquarters on Division Avenue for "IDignity." This service will ensure that all citizens and legal immigrants of the United States have access to their essential identification documents while protecting the integrity of identification.

A permanent operational headquarters is essential to improve IDignity's organizational stability, security and long-term ability to continue serving those in need. IDignity's event model (nationally recognized as a best practice) requires a large assembly space. The current leasing model has proved to be unreliable and unsustainable. The facility will increase

IDignity's capacity to serve clients by an estimated 30% and allow for expedited services for clients requiring immediate aid. This site will provide the necessary foundation for further replication and expansion of IDignity's services. IDignity's operational headquarters includes a multi-use space that will be an additional resource for our community. The total cost of construction is estimated to be \$6 million and is expected to be completed in 2024.

USE OF EVIDENCE

Since its inception in 2008, IDignity has assisted over 25,000 unduplicated clients in Orlando and thousands more through affiliate locations in surrounding counties.

Evidence-based Intervention: No

PERFORMANCE REPORT

This project has not started as of June 2023.

Output Measures

- To ensure that all citizens and legal immigrants of the United States will have access to their essential identification documents while protecting the integrity of identification.

PROJECT 8653: Facilities Management

FUNDING AMOUNT: \$250,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: Administrative
Services

PROJECT STATUS: More than 50%
completed

PROJECT OVERVIEW

Funding will be utilized for the extra expenses during COVID-19 as it pertains to cleaning, disinfection, and enhanced security. Specifically, Day Port Sanitizing Services, Fogging services, and G4S Security Services.

- The Day Porter Services were reoccurring janitorial services for high contact/high profile buildings to reduce exposures to COVID-19 totaling \$400,000 in funding.
- The Fogging/Disinfection Services was one-time services to disinfect offices/common area space due to a positive COVID-19 case in the office totaling \$250,000 in funding.
- The Guard Services is used at the Work Release facility to support the county staff managing the Cares Act and ARPA

Social and Community Services programs totaling \$350,000 in funding.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

This work is ongoing. Facilities Management continues to use funding for guard services at a county facility that is being used to manage the community outreach for COVID-19 related programs / services for residents and businesses of Orange County. The project is scheduled to be completed by late December 2023.

Output Measures

- Reduce the spread of COVID-19 in Orange County Facilities.
- Provide a safe work environment for Orange County staff working directly on COVID-19 related response programs.

Outcome Measures

- A reduction in COVID-19 cases for Orange County employees and citizens
- The successful implementation and completion of the COVID-19 Response programs administered by Orange County government.

PROJECT 8655: Electronic Medical Record (EMR) and Pharmacy System Upgrades

FUNDING AMOUNT: \$1,700,000

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: Health Services

PROJECT STATUS: More than 50% completed

PROJECT OVERVIEW

Funding will be utilized for a new Electronic Medical Records (EMR) System; this will improve access to information for doctors, nurses, and patients. The current electronic medical record (EMR) and pharmacy system in Corrections Health Services has been in place since 2005 and is outdated. The current PDA hardware needed to perform medication passes isn't being manufactured, and we are only able to purchase refurbished devices. The current pharmacy system used in Corrections Health Services isn't going to be supported past 2025. ARPA funding will be used to purchase a new system to record patient health information, simplify the medication pass process, improve inventory accuracy, and reduce the number of interfaces needed to pass data. As an example, when a medication order is

put in by a physician the order must be manually input into the pharmacy system. A new system will be able to automatically transfer the order to the pharmacy system. The new system will also include telehealth capabilities to improve service delivery model and reduce costs when medical care outside of the facility is required.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

Customization, training, and system integration have been completed. The interfaces between the EHR and the offender management system and pharmacy system have been tested, and hence completed. The upgraded system is scheduled to go live July 25, 2023.

Outcome Measures

- The new system will improve access to care for inmates served by Orange County Corrections Health as it will streamline current processes and improve outcome data.

PROJECT 8657: Ivey Lane Health Center

FUNDING AMOUNT: \$500,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: Planning,
Environmental and Development
Services/Housing and Community
Development Division

PROJECT STATUS: Not started

PROJECT OVERVIEW

The Orange Blossom Family Health (OBFH) at Ivey Lane offers primary medical, dental, behavioral health and pharmacy services in a census tract with high minority population with over 7,000 individuals living in poverty and 26% without any form of health coverage. The proposed expansion will increase the number of medical exam rooms from 15 to 21, add 250 square feet of renovated office space, restrooms, and more parking for patient usage. The proposed expansion will increase the building size from 12,000 square feet to over 13,400 square feet. Funding for the project includes a variety of sources including City of Orlando, Dr. Phillips Charities, State of Florida, and the Florida Community Loan Fund in addition to \$500,000 from Orange

County CDBG Program, and \$500,000 from Orange County's ARPA funds.

The project serves low to moderate-income clientele who are underinsured or uninsured, serving as their primary care resource for primary and preventive care, oral care, pharmacy services, and mental health. There is sufficient evidence to justify the need for the project and the value of providing affordable health services for underserved and lower income Orange County residents.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

This project has not started as of June 2023.

Output Measures

- Increased health services for low income and homeless patients, points of access for primary care, incidence of residents seeking a variety of health services.

Outcome Measures

- Increased access to medical services, improved health and vaccination rates in low income and underserved communities.

PROJECT 8658: Clerk of Courts Cybersecurity
– Network & Data Security

FUNDING AMOUNT: \$1,953,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: County
Administration - Information System and
Services

PROJECT STATUS: Less than 50% completed

PROJECT OVERVIEW

Funding will support Cybersecurity Infrastructure needed for the operation of critical information technology services for the Ninth Judicial Circuit Court - Clerk of Court. The project will support the Orange County Clerk of Courts Cybersecurity Infrastructure for the organizations Information Technology operations and its Remote Work Force capabilities due to the effects of COVID-19. This will include ransomware protection, cybersecurity visibility, cybersecurity awareness training, the securing of cloud data and the securing of IT infrastructure. Funding will ensure the Clerks' ability to affectively return to normal operations and provide secure remote services. Orange County will focus on increasing equity for minority businesses. All

work will be reviewed for the highest level of Minority/Woman Business Enterprises engagements.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

Since the start of this project, the Information System and Services division has added additional backups, expanded Microsoft security products, added firewall appliances, and browser lockdown software. All items of this project have undergone rigorous and numerous reviews to select the best product/service to provide the greatest assistance and protection to the Clerk of Courts as a whole. Products are reviewed and tested accordingly for functionality, fulfilling their mandated indent and ease of use.

Output measures

- Ransomware protection.
- Securing cloud data.
- Securing Information Technology infrastructure.
- Number of incidents blocked including malware, ransomware, etc.

- Number of sustained attacks against Clerk of Courts.
- Number of resources that are technology-based that need to be protected by Orange County.

Outcome measures

- Increased flexibility of operations.
- Increased remote productivity.
- Sustained secure Cybersecurity Infrastructure.
- Increase in network reliability.
- Measured increase in risk mitigation.

PROJECT 8659: Fire Rescue Capital Equipment

FUNDING AMOUNT: \$5,000,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: Fire Rescue

PROJECT STATUS: Completed

PROJECT OVERVIEW

Funds provided a department wide forklift replacement of approx. 600 Self Contained Breathing Apparatus (SCBA's) used by all combat rated firefighters when training for or entering a dangerous atmosphere. The equipment, which is carried on every emergency response vehicle, is considered critical and is part of the life safety ensemble. Additionally, approximately 175 portable radios used for emergency communication were replaced. The radios set for replacement were at the end of their service life and maintenance and repair is extremely limited due to the obsolescence of parts.

The new SCBA's and portable radios were positioned throughout Orange County's 44 fire stations, which serve a diverse and growing population. Moreover, the new

equipment provides increased benefit and operational capabilities to all combat rated firefighters and personnel.

USE OF EVIDENCE

The primary goal of this project was to replace critical life safety capital asset firefighting equipment at the end of service life. This decreased the equipment's down time for maintenance and repair, provided improved operational capabilities, and aligned our equipment with the latest standards governing the equipment.

Evidence-based Intervention: No

PERFORMANCE REPORT

All equipment from this project has been received and deployed into operation. The project is complete.

Outcome Measures

- 600 - Self Contained Breathing Apparatus (SCBA's) replaced.
- 175 - portable radios replaced

PROJECT 8664: Financial Literacy

FUNDING AMOUNT: \$300,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: County
Administration – Fiscal & Business Services

PROJECT STATUS: Not started

PROJECT OVERVIEW

The Fiscal and Business Services Division is in the process of developing a Financial Empowerment Center to provide financial literacy training from certified counselors to interested citizens or county employees. The program will be free to any requesting citizen or employee and will deploy dozens of partnerships and create a magnitude of outreach opportunities.

The financial literacy training will be a multi-session one-on-one with counselors and attendees using written, visual, and multi-media tools; this will be followed by outcome tracking added to a Salesforce database by the counselors as the program is taking place.

USE OF EVIDENCE

The goal of this program is to assist residents in need of financial literacy training to 1) learning banking, 2) improving credit scores, 3) paying down debt, or 4) preparing for a home purchase which is all tracked on a Salesforce database and transparently presented in the aggregate on a website and social media platform.

Evidence-based Intervention: No

PERFORMANCE REPORT

The project is in the early development phase and is scheduled to be implemented by 2024.

Output Measures

- Number of bank accounts opened.
- Number of increases to credit scores.
- Amount of additional savings per person.

Outcome Measures

- Aid residents needing financial literacy training to improve their quality of life.

ADMINISTRATIVE

PROJECT 8661: LYNX - Pine Hill Transfer Station

FUNDING AMOUNT: \$600,000

PROJECT EXPENDITURE CATEGORY: 7.2;
Transfers to Other Units of Government

MANAGING DEPARTMENT: County Administration – Office of Management & Budget

PROJECT STATUS: In contract negotiations with construction contractor

PROJECT OVERVIEW

This will fund the construction of the Pine Hills - LYNX Transfer Station and the LYNX service building. This is funded by a Florida state grant that requires 50% local funding of which these funds cover. The project is estimated to be started in Fall of 2022.

The construction for this project includes an 8-bay transfer center at the intersection of Belco and Silver Star Road. In addition to the reconstruction of Belco Drive, the project will include:

- Iconic canopy similar to LYNX Central Station
- Trail head and office parking
- CCTV and Real time information

- Integration with the Pine Hills Trail
- Rain garden for stormwater

The building itself is:

- 2400 square feet
- Offers drivers restrooms and drivers breakroom
- IT server room for ITS components of transfer center
- Office for customer service and supervisor/security

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

This project has not started as of June 2023. This funding is scheduled to be expended in Fall of 2023 or early 2024.

PROJECT 8663: Sheriff's Office - Mobile
Radio Replacement

FUNDING AMOUNT: \$2,046,358

PROJECT EXPENDITURE CATEGORY: 7.2;
Transfers to Other Units of Government

MANAGING DEPARTMENT: County
Administration - Information System and
Services

PROJECT STATUS: Completed

PROJECT OVERVIEW

The Orange County Sheriff's Office has a little over 3,000 mobile radios that will reach the end of their useful life by 2023 - 2025. These radios, depending on model, cost about \$5,000 each. This funding would replace approximately 409 radios.

USE OF EVIDENCE

Evidence-based Intervention: No

PERFORMANCE REPORT

In this reporting period, all the Sheriff radios have been purchased and delivered; the project is complete.

Output Measures

- 409 radios replaced.

Outcome Measures

- Allow for the continuation of policing services to go uninterrupted by keeping equipment up to date.